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4		COVER SHEET INFORMATION
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6	Date:	August 1, 2016
7	IN RE:	THE MATTER OF CITY PLAN COMMISSION/
8		ARCHITECTURAL REVIEW BOARD MEETING
9		CITY OF CLAYTON, MISSOURI
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1	IN THE CITY OF CLAYTON
2	STATE OF MISSOURI
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4	IN RE: THE MATTER OF CITY PLAN COMMISSION/
5	ARCHITECTURAL REVIEW BOARD MEETING
6	August 1, 2016
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8	BE IT REMEMBERED that the above-entitled
9	matter came on for a hearing at Clayton City Hall,
10	Second Floor Council Chambers, 10 North Bemiston
11	Avenue, in the City of Clayton, State of Missouri, on
12	the 1st day of August, A.D., 2016, commencing at the
13	hour of 5:30 in the evening of that day, said hearing
14	having been called by the City of Clayton City Plan
15	Commission/Architectural Review Board, pursuant to the
16	issuance of due notice to all parties in interest, and
17	the following is a transcript of all proceedings held
18	during the course of that hearing.
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    APPEARANCES:
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    Steve Lichtenfeld - Chairman
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    Sherry Eisenberg - Member
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    Ron Reim - Member
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    Scott Wilson - Member
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    Josh Corson - Member
    Joanne Boulton - Alderman Representative
 8
    Louis Clayton - City Planner
 9
10
    Susan Istenes - Planning Director
11
    Kevin O'Keefe - City Attorney
12
    Craig Owens - City Manager
13
    Kathy Scott - Planning Technician
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    For the Property at 7454, 7510, 7518, 7520, 7528, 7600,
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    7606, 7630, 7632, 7636 and 7642 Forsyth Boulevard; 12,
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    14, 20 and portion of 106 South Hanley Road, 10 South
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    Lyle Avenue; 101 and 105 Carondelet Plaza; 7711 and
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    7733 Carondelet Avenue and adjacent proposed vacated
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    rights-of-way.
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2.2.
    Bill Reichmuth- Vice President, Facilities and Real
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    Estate, Centene Corporation
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    Robert Clark - CEO, Clayco
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    Fred Berger - Attorney, RiezmanBerger
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THE CHAIRMAN: Good evening, everyone. We'd like to get started with the Planning Commission ARB meeting. We have an overflow crowd tonight. would respectfully request that those who do not have a seat in the council chambers, we will leave the doors open, so that you can hear and hopefully see, but we are also videotaping the evening's activities and they will be shown on the City website for anyone. We -- this meeting was advertised in the council chambers. It was unable to be relocated. However, in the future, we will do our best to look for a larger venue. So with that in mind, before we get started, there are a few rules that we need to go over. Of course, we welcome everyone. We certainly appreciate everyone's interest and attendance. If you have any mobile device at all, please silence it. If you have to use it, please exit the chambers. Secondly, we cannot have ongoing conversations and I would request that the Clayton

Let me address everyone out in the foyer. Hopefully, you can hear me. We would like you to be able to hear what goes on but that will require everyone in the foyer to stop their conversations. We

Police Department ask everyone to be quiet.

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respectfully request that. If we can keep it quiet, we'll continue. As I said, we do have a court reporter and we are videotaping the proceedings tonight. They will be shown on the Clayton website, so look for them in the near future.

When we get to the public hearing, the applicant, of course, will be speaking. We will allow the public to make comments. We will cap each individual's comments to three minutes.

We ask that you do not be redundant and we — attempt to cut any repetition at that time. Our intention is to stop the meeting no later than 9:00 tonight. We will probably continue it to another date, to be determined and we will not be reading any or all of the staff reports in their entirety. They have been posted and they will be summarized.

One other thing we would like to request is communications on the day of a meeting, we would like them to be sent prior to noon. It is very, very hard to read and get the information out to all of the members late in the day.

Then one other thing I would like to do.

In the past week, we have had a resignation from the Planning Commission Board. The Board of Aldermen has voted in Scott Wilson to be a new member on the

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Planning Commission, so we welcome you, Scott for your
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    return engagement.
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                 With that, Kathy?
                 MS. SCOTT: Chairman Steve Lichtenfeld?
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                 THE CHAIRMAN:
                                 Here.
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                 MS. SCOTT: Craig Owens?
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                 MR. OWENS: Here.
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                 MS. SCOTT: Joanne Boulton?
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                 MS. BOULTON:
                                Here.
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                 MS. SCOTT: Ron Reim?
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                 MR. REIM: Here.
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                 MS. SCOTT: Josh Corson?
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                 MR. CORSON: Here.
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                 MS. SCOTT: William Liebermann? Scott.
15
    Wilson?
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                 MR. WILSON: Here.
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                 THE CHAIRMAN:
                                 Thank you. We have the
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    minutes from the previous meeting on July 18th. Are
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    there any changes, corrections?
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                 MS. BOULTON: I submitted my minutes,
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    which you saw.
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                 THE CHAIRMAN: They're already taken care
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    of, okay? Do we have a motion?
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                 MS. BOULTON: I move that we accept the
    minutes from the last meeting.
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1 MR. CORSON: Seconded. 2 THE CHAIRMAN: All in favor? 3 MR. REIM: Ave. 4 THE CHAIRMAN: Ave. 5 MR. WILSON: Aye. 6 MR. CORSON: Aye. 7 MR. CHAIRMAN: Opposed? Thank you. 8 Before we get started, I would like one other note to 9 go down, that is an extremely large and important 10 project for the City of Clayton. 11 It will set the tone for much of the 12 future of our city, for the citizens, for the business 13 community, for the school district and all entities 14 that are within our city limits. 15 So we want to give a full and impartial 16 hearing to the applicant, so we can be able to discuss 17 it, hear all of the public comments and make sure that 18 the project, that when it goes forward, will be the 19 right one for the entire city. 20 The second part of that is I think we need 21 to commend the professional staff for their complete 2.2. review and very comprehensive staff reports that we all have. You can read them all online or if you have a 2.3 24 printed copy. So with that, we thank you very much and 25 we will look forward to getting started with the public

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    hearing. As everyone knows, this is a public hearing.
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    We will open it. We will proceed then with the staff
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    report, followed by the applicant and then followed by
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    public input and discussion by the board members.
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                  The board will have the opportunity to
    interact with the applicant, if questions or comments
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 7
    come up, but the public will wait until the applicant
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    is finished and then the public will address all of
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    their comments to the Planning Commission members.
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                 So we do have the public hearing and do we
11
    have a motion to open it?
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                               I am going to recuse myself.
                 MR. CORSON:
13
                                 Okay. Kathy, did you get
                  THE CHAIRMAN:
14
    t.hat.?
15
                              Yes, thank you.
                 MS. SCOTT:
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                 THE CHAIRMAN:
                                 Thank you.
17
                 MS. BOULTON:
                                I'd like to make a motion
18
    that we open the public hearing for the Centene
19
    project.
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                                 Is there a second?
                  THE CHAIRMAN:
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                 MR. WILSON:
                               Second.
                 THE CHAIRMAN: All in favor?
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                 MR. WILSON: Aye.
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                  THE CHAIRMAN:
                                 Aye.
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                 MS. BOULTON:
                                Aye.
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MR. REIM: Aye.

MR. OWENS: Aye.

THE CHAIRMAN: Opposed?

Susan?

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MS. ISTENES: Good evening, Mr. Chairman.

I'd like to introduce myself. I'm Susan Istenes. I'm the Planning Director for the City of Clayton and I'd like to introduce Louis Clayton, who is the project manager on this project. He is also our Planner, the City Planner.

And I appreciate your comments about wanting to give a thorough and well informed process and time for this board to make their decisions. We too have kept that in mind as we drafted these staff reports and we appreciate the compliment on the content of the staff report.

This is a very large and informed project for the City and we take that very seriously. We want to be very thorough in our examination and providing our professional recommendation and advice to this board as well, as well as invite the public engagement, as that is also a very important piece of this process too. So I just want to reiterate to this board and to the public, we take that very seriously. Thank you for mentioning that. On your agenda tonight, you've got

many items. The first item is listed under public hearing for item A. You have already opened the public hearing. This is a rezoning request to SDD or Special Development District.

Also, you will notice under new business, you have items A, B, C and D. These are not required public hearings. They are a consideration of the applications for subdistricts. Those will not be under consideration tonight.

Tonight you will only be considering the rezoning to SDD. We discussed that with the applicant, they understand that. I believe the applicant will be giving you an overview of those subdistricts, as far as their presentation, but our main focus tonight will be on the SDD.

So with that, I am going to give some brief background now on the project and then I am going to summarize, again, our recommendations and findings.

I am not going to read the entire report into the record, as you stated. They are quite lengthy and they are available on the website.

So as I mentioned, this request is for reconsideration of a rezoning and Special Development District plan for a proposed mixed use project known as Centene Clayton Campus. The proposed SDD, which stands

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for Special Development District will govern the
redevelopment of four new subdistricts, totaling 9.3
acres. The properties under the current SDD plan for
Centene Plaza, that would be the existing buildings of
7700 and 7720 Forsyth Boulevard will also be
incorporated under one plan in accordance with the
properties you will be considering tonight.

All of the properties within the proposed

All of the properties within the proposed SDD are current vacant, with the exception of 7711 through 7733 Carondelet Avenue in Subdistrict 4. A demolition permit for 7600 to 7606 Forsyth Boulevard in Subdistrict 2 has been issued.

Subdistricts 1, 2 and 3 are located east of Hanley Road and south of Forsyth Boulevard.

Subdistricts 1 and 2 are immediately adjacent to Wellbridge Fitness Center, which is at 7620 Forsyth Boulevard and the mixed use Crescent condominium building at 155 Carondelet Plaza.

The eastern portion of Subdistrict 3 is located in University City and is immediately adjacent to the Forsyth MetroLink station. Subdistrict 4 is located west of Hanley Road, on the north side of Carondelet Avenue, adjacent to the existing Centene Plaza and is comprised of an existing office building, parking structure and open space, which is currently

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zoned SDD for the second phase of Centene Plaza. There are two properties included in the proposed subdistricts, which are not included in the rezoning request and that is 18 South Hanley Road, which is already zoned SDD and 7444 Forsyth Boulevard, which is located in University City.

On June 6, 2016, this project plan was presented to the Planning Commission and Architectural Review Board for conceptual review. In your staff report, you will find a map and chart, which identifies and summarizes the proposed districts, along with tables and Appendix A, which summarize the applicable zoning requirements for each property and whether the proposed development complies with each standard.

Just for the benefit of the audience, a Special Development District is a distinct zoning classification for large scale development. The purpose of the SDD is to encourage innovation in the planning and building of a large scale development, with a multi-phase, multi-year timeline.

An SDD is governed by a Special Development Plan and Subdistrict Plans, each of which require approval by the Board of Aldermen. The Special Development Plan provides the general development standards for a proposed development, including the

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location of the project phases and schedules, location and use of each proposed building, the maximum height and size of each building, the location of open space and landscape buffers, general traffic circulation and the location of parking.

Each of the individual Subdistrict Plans provide more detailed information related to each specific phase of the development. So each specific phase requires approval of a separate Subdistrict Plan which is approved by the Board of Aldermen.

The applicant is requesting consideration of a rezoning Special Development Plan and all four Subdistrict Plans concurrently, so that is why they're listed as such on your agenda.

Approval of the rezoning Special

Development Plan is not contingent upon approval of the detailed Subdistrict Plans. So in your staff report, we have outlined the criteria that you're to consider for approval and analysis.

Those include such areas, such as planning goals and objectives of the Downtown Master Plan, a compatibility analysis, which includes the proposed height, arrangement and uses of the proposed development and how they relate to other properties adjacent to the project, a traffic and circulation

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consideration, pedestrian circulation, parking, landscaping, utilities and then any zoning waivers and public benefits that the applicant is requesting and/or proposing to provide.

I'm going to give you just an overview and conclusion of the report from staff's perspective. In conclusion, the proposed project appears to be generally well designed and will be a significant positive addition to the area and downtown as a whole.

Staff has summarized the following critical issues and deficiencies in the required information provided by the applicant to date: First, in terms of the ground floor uses, a significant amount of ground floor space will be used for parking, which is incompatible with the vision of the Downtown Master Plan, to expand retail opportunities, create a human scale public realm and pedestrian friendly streets.

In terms of floor area ratio, Subdistrict 2 will fall below the minimum required floor area ratio, which is meant to ensure a minimum level of density throughout the area adjacent to the Forsyth MetroLink station.

Height and massing, the submitted shadow study and context elevations do not provide sufficient information to evaluate compatibility in nearby

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residential areas. Landscaping, the submittals do not provide adequate information about trees, landscaping and open spaces, to verify the adequacy of buffers and open spaces.

Parking, the proposed parking supply exceeds the zoning code requirements and recommendations of the parking study, which may have a detrimental effect on the future success of the area as a dense, walkable, transit oriented mixed use district, as envisioned in the Downtown Master Plan.

As it relates to the traffic, the traffic study recommends several important improvements to provide adequate capacity to handle the additional trips generated by the development and in terms of pedestrian circulation, a pedestrian circulation plan has not been submitted.

The proposed vehicular drop offs and elevated below grade walkways do not contribute to the Downtown Master Plan vision of increasing pedestrian traffic and creating more street level activity.

With this in mind, staff's recommendation, based on the information that we have been provided to date by the applicant is that the Planning Commission continue consideration of their request to a later date, in order for the applicant to submit the required

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information for continued staff review and for the applicant to address and identify critical issues and then in your staff report, we have listed all of the information that we are suggesting they provide. That concludes my presentation.

THE CHAIRMAN: Thank you. We're ready for the applicant.

MR. REICHMUTH: Good evening. My name is Bill Reichmuth. I'm the Vice President of Facilities and Real Estate for the Centene Corporation. I want to thank you for joining us tonight, to learn more about Centene's proposed design and architectural features of our Clayton Campus expansion.

As you may know, Centene is a diversified, multi-national healthcare enterprise, with its global headquarters based right here in Clayton. Centene is the second largest corporation in the State of Missouri, based on revenues.

Last year, we were named the fourth fastest growing corporation in America by Fortune magazine. As Centene continues to grow worldwide, we are committed to the City of Clayton and we want to continue to be the anchor in this region. This development will serve Clayton and the St. Louis region well, in terms of economic development. As Bob Clark

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will describe to you in just a few moments, the expanded Centene campus is designed to create public open spaces and pedestrian experiences that encourage a healthy environment.

The buildings that we will create will be world-class LEED gold certified buildings. Our proposed plan would potentially bring 2,000 jobs to Clayton, 1,000 of which are new jobs to the State of Missouri.

We are dedicated to strengthening the community and we look forward to working in partnership with the state and local officials, to obtain the necessary governmental approvals, in order to make this project a reality.

Centene is committed to a transparent, thorough process and we truly appreciate the comments that we've received thus far. At this point, I'd like to turn it over to Bob Clark, the CEO of Clayco Construction for additional. Bob?

MR. CLARK: Can everybody hear okay? I have a little bit of a voice thing going on, so sorry about that in advance. My mom taught me to feel bad about things I can't control, so I do feel bad about the people that are outside. We are committed to a transparent process and if we need to have another town

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1 hall meeting, which I'm going to talk a little bit 2 about the process we've gone through, we're going to be 3 glad to do that. I know this is videotaped tonight but 4 we'll also be posting tonight's presentation on 5 Centene's website, so that people can have access to 6 it. We feel bad that people are out in the hallway. 7 So I'm Bob Clark with Clayco. My role 8 here is as part of the development team which Centene assembled which is, in my view, not only world-class 9 10 but the very best that is represented by the St. Louis 11 community. 12 Many of the team are residents of Clayton. We have a great architect, HOK. Gyo Obata is 13 14 personally involved in the design. He couldn't make it 15 here tonight. We have Cushman Wakefield on the team 16 with us and they're the development manager. 17 Clayco is the project manager, 18 construction manager and we're all working together 19 very closely as a team. We also have a world-class group of engineers, many of whom have done, you know, 20 21 multiple projects in this community.

In Clayton, you know, we've also had significant impact on the skyline here as Clayco. I was the developer of Shaw Park Plaza, which I think holds up as one of the finest office projects in the

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community. I was also the original developer and then the builder of the Plaza, a project that I am very, very proud of and I said in 50 years would stand the test of time and I think it's well on its way to doing that and then we also did Centene Plaza in 2010, so we have had significant representation in the area.

You know, one of the best parts about this project is to be able to do something like this with a person like Michael Neidorff. Michael Neidorff has been a champion for the St. Louis community, for Clayton.

I can't think of a better civic example of the kind of person that we want to be growing their business in St. Louis and in the State of Missouri and I just want to personally say that to me, he embodies everything about what we want in a leader in a community and I personally look up to him very much. So I just want to say that.

So we did agree with the City staff in our many, many meetings that this is a lot to swallow in one meeting or maybe two meetings or maybe six meetings or eight and so we're committed to a transparent process, which I am going to walk through and we're not asking for a vote tonight. You know, voting will happen when the City decides that it's ready to vote

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and when the Planning Commission and the ARB decide to vote. We are breaking the project into pieces for the very purpose of being able to digest what we know is a really large, exciting project in the community.

So the SDD, I'm going to reiterate what was said by staff. The SDD really sets the parameters as we understand it, for the big picture. For the development that Centene needs to be able to rely on as they have relied on their Master Plan, in their current plans, in their current building.

And so the SDD really is a global view of the project that we understand sets heights, setbacks, the definition of the project, if you will and then the subdistricts are where we'll really get into a substantial amount of detail for the Planning Commission, for the residents, for the neighbors, for the other businesses and for the ARB.

And in those presentations, we're going to go through a lot of detail. So tonight, what I think I would like to do, maybe not be here until midnight is focus our attention on the SDD, go through a pretty thorough presentation of the SDD, which we'll be re-presenting again, per our advertisement last week, that we're adding the 7620 property to our zoning request and then tonight, when we get to the

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subdistrict sections, I would like to take those one by one and just begin the process of what will become a very laborious, detailed, you know, thorough process of vetting for each of those projects and then if people want to have more questions in detail about those, of course, we can present them.

So our intention is to be here for a process that is going to be a lengthy process, a transparent process and a process where everybody gets to ask whatever questions they want. They might not always like the answers but we'll always answer the questions honestly. So with that, I think we're just going to launch off into the SDD.

Is that a good -- can I ask one technical question? Will -- because the agenda has five different sections or something like that. Will we be stopping and asking, having a comment period for each part or should I do the whole presentation?

THE CHAIRMAN: Well, the public hearing is only on the SDD.

MR. CLARK: Okay. Okay. That's great. So okay, great. Good enough. So one thing, one thing before I really get started in the whole thing, also is that as a community, Clayton has excelled at communication, at the way that they have set their

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governance up, the way they set their processes up and particularly, the neighborhoods, the people who live in the community and the people who do business here, have come to rely on a really steady master planning process.

And the City of Clayton has an extraordinary website. Not every city in America, especially the ones that we work in, I can tell you this is the best one that we've seen, has access for everybody in the public to get lots of detailed information.

I would encourage the neighbors to experience the website, by going and looking at the strategic plan and then all of the Master Plans are in the website, which we went back and looked at, before we even drew one line on a piece of paper.

And I'm going to walk you through what led us to some of the design decisions that we made and how we came to rely on, back in 2008, when Centene made the final decision to locate their headquarters in Clayton and now, as we've decided to expand the campus here.

The guiding principles and the goals and I'm not going to read all of these details but if you read the strategic initiatives of the City, it's to increase density in downtown Clayton and other

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appropriate areas, to implement the Downtown Master
Plan and to develop an economic incentive program that
attracts startups and entrepreneurs. Centene is a
startup, believe it or not and one of the fastest
growing in America.

So this is -- I know I am telling the Planning and ARB a lot of information they already know, so I hope you will just be patient but this is basically the CBD of Clayton.

This is a plan that's been in place since the '40s and '50s and expanded on in '58, 1977, so on and so forth and it very much called for residential single-family home kind of neighborhoods on the perimeters and it called for a very strong downtown CBD district right here.

And I think that this slide is set up to represent that our project, while it is a big and significant project for the community, it's always been the wish and dream and hope of the Master Plan as we understand it, to expand here, in this direction and that this project is not enormous in the overall fabric of the CBD.

This is a picture of the whole entire CBD as it was envisioned and in real life and then it includes some of our projects that would be great

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projects, we think, on the skyline. The SDD process, we have been working with the community, in a very wide variety of ways. We said that we would be transparent. We started actually working on this project months and months ago.

Mr. Neidorff met with members of the political community and members of the neighbors and even members of the Crescent building before he completed, you know, completely decided what his program was.

We had an initial disclosure of the project which is, you know, very similar to what we are presenting tonight in a public forum on June 6th. We had a town hall meeting that we heavily advertised, that we advertised to every neighborhood association, through Clayton's website.

We did outreach for the meeting and on July 17th, we had a very well-attended meeting at the Clayton Rec Center, where we also presented all of the information, for the most part, that we are presenting tonight. Now we have a little bit more detail.

We've had more than a dozen meetings with the residents of the Crescent building. We've had meetings with the neighbors to the north, in Maryland Avenue. We've had meetings with the Ritz-Carlton

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ownership representatives. We've had meetings with the residents of the Plaza, not to say that any of them are necessarily supporting our project. I'm just pointing out that we've done an enormous amount of research and outreach and talking with the various neighbors and will continue that process as we go through this.

We've had weekly meetings with the City staff, with our entire staff and design team since May 11th. This is an unusual kind of experience that around the nation, we don't very frequently see, where a staff will really roll up their sleeves and work with the project on an ongoing process like that, so that we could dot the Is and cross the Ts properly.

We've responded to over 340 comments already. We've had meetings with all of the utility companies. We've had meetings with MetroLink and we've also had meetings with Citizens for Modern Transit.

And we believe this project is going to be very, very important to the modern transit system and to MetroLink and we'll talk a little bit more about that.

So in the SDD presentation, we originally have been showing this image right here and I just want to show one change that we've made with this, very recently. We've come to a letter of intent with the

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1 owners of 7620. I just jumped ahead there and we've --2 we're going to acquire the current Wellbridge property. 3 We'll be putting Wellbridge in the new property, 4 assuming that it gets approved and then we would build 5 this project here. 6 So in last week's advertisement, we added 7 this to our SDD application and at the next formal 8 meeting, that would be the next, on the 15th of August, we would be presenting the project in its entirety and 9 10 as we understand the Special Development District, the 11 more cohesive of a development that we can do, is 12 advantageous to both the City, the community and to us. 13 And so I'm just going to do my best, of 14 kind of describing this skyline picture. Many of you 15 are seeing it for the first time. This yellow building 16 here is the current Centene headquarter building. 17 The Tract 1 that I'll be referring to, in 18 Subdistrict 1 of the SDD is this project here, which 19 includes the Hanley Tower and the 7620 Forsyth garage. 20 Tract 2 is this retail parking and 21 residential structure that will face Forsyth and 2.2. Carondelet. 23 Tract 3 is an office building project that 24 has a hotel, corporate lodging facility and more

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importantly than that, a 1,000 seat corporate and civic

auditorium, where we are seeing a multi-use kind of facility that will benefit the community. Again, something that has been mentioned many, many years as a goal in the Master Plans and strategic plans and that sort of thing. We are envisioning a campus that very much looks like, from the street, what you experience in Clayton now, in its first class buildings and particularly the Centene Campus.

So this is a blowup of the project.

Again, I'm just going to go through with a little bit of detail for people that are seeing it for the first time. This is Hanley right here. This is Forsyth right here. This is Carondelet right here.

This is Capital Grille, if they got their signs approved and then this is our current building right here and then this is Tract 1, which would be located right here, on Forsyth and Hanley and then this is the 7620 garage.

This is Tract 2. This is Tract 3 and this is Tract 4, which doesn't have a determined schedule. That would be a long-term plan, that would actually replace the 7711 original headquarter building for Centene. So I want to talk a little bit about the zoning and in particular, how it relates to the Master Plan. So I have said before, I've had quite a bit of

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experience with this Master Plan in the past. So we have Hanley Road right here and we have Forsyth Road here and we have -- I'm sorry. Forsyth is here and Carondelet comes through here.

So this area, this the zoning, the current zoning map. In the dark blue, purplish color here is our existing campus and then these other commercial zonings and designations vary a little bit but what's really important about this, to the Master Plan, is that this was originally the Clayton Plaza Overlay District.

So here, this is Forsyth and this is
Hanley and this isn't in the way distant past. This is
the Overlay District that I relied on when we did the
Plaza in Clayton and this is the same that the Crescent
relied on when it was built here, the Ritz-Carlton was
built here, the Plaza was built here and so this
Overlay District called for high density commercial
use, mixed-use development desired and unlimited
height. Of course, that would have to be approved
through a PUD process or an SDD process like this.

Then something happened in 2010, that was adopted by the City as a zoning code. In 2009, I think it was adopted in 2010. It really changed the framework for what we were trying to accomplish. And

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so I wanted you to see that we actually had a methodology of how we got our buildings where they are located. So again, what happened in 2009 is over the Clayton — which this didn't — the only part that is superceded is the actual Forsyth TOD Overlay District, which is this area here, got overlaid, the Clayton Plaza Overlay.

So the other parts of the Clayton Plaza
Overlay remain in place, except where there have been
previous PUDs and this went in its place. And here, an
important thing happened and that is that this yellow
area was designated as a transitional area, where tall
buildings would not longer be considered in an SDD.

That's our interpretation and that's why we located the tall buildings further to the south and while I know there's been some angst about where our locations of all of the buildings are, again, we're working with all of the neighbors, to minimize those impacts as much as we can and we're trying to deal with lots of different constituencies in our process.

But here you can see the original Clayton Overlay District and then you can see in the red lines, the TOD District that occurred in 2009 and '10, which dramatically changed the Forsyth area and this area to a transitional area and here into a high denser area,

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to have a positive impact on MetroLink and rapid transit users. So I'm not going to read the entire Master Plan. I know the Planning Commission and the ARB have read it and they know it and they helped write it.

I will say that there was an enormous amount of public input. There's photographs of large gatherings of people meeting with the design teams, meeting with the architects.

And this was done in a very systematic, strategic way and when we read the Master Plan and we encourage all of the neighbors and citizens of Clayton to do that, we feel like our project is really down home plate, in terms of the Master Plan.

So if you read the North Central areas, if you read the Forsyth Village District, which is the district that we're in, this always envisioned a high density project, particularly after the MetroLink stations actually were realized, from the early planning.

The Centene project, I want to point out in the Master Plan, is mentioned twice, in significant areas. In the area of economic sustainability and the kind of positive impact that everybody in Clayton wants to their tax base and then in the economic development

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initiative and then there's actually, in the downtown Clayton integration section, there's a photograph of the building that, at the time wasn't realized yet but was actually built and is better in real life than it is in the rendering, in my opinion.

The goals of the SDD, extraordinary landscaping and green spaces provisions. I'm going to address some of that today. Garage entryways, by virtue of their location, architectural distinctions and significance that would make the development noteworthy.

Susan read some of these. Again, I would encourage people to do it, to go to the website and read this document, because we really did follow this when we went through and this is pretty much what I am going to be presenting here today.

So in our project, again, this is Hanley Road. This is Forsyth Road here. These are large plaza areas, green areas that were — either have in the project or proposing in the project.

We currently have something people are calling the grassy knoll here, at Carondelet and Hanley. We are proposing a landscaped plaza directly across from that in this presentation. We have a very generous plaza area between the Crescent building and

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our proposed residential building and then we'll have a fairly large plaza area, of landscaped area. These areas are pretty substantial in size and we'll get into a little more detail of that.

And we have a very strong connection to MetroLink. While we are going to talk a little later, about the extensive amount of parking that we need to realize our project, we also realize that MetroLink and other forms of rapid transit and biking and pedestrians and people living in the community, that can walk to work, will be an important factor in the future and so we think we have addressed both of those issues.

So MetroLink — sorry, pushed the wrong button. MetroLink is here. A terrific station. We're hoping to make some suggestions that may improve that some and then we have a ten minute walk, basically down Forsyth, which again, all the way back to 1958, was considered the major, kind of, entryway from Forest Park Expressway to the west.

Forsyth is, you know, a major thoroughfare, kind of, with Hanley as another major road and so we have this MetroLink station and then we have this pedestrian walkway, that addresses both Carondelet — we've included, that we know there's a lot of people that come across the bridge here, that

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enter into the roundabout area and there's a bike lane here and then we have this entire pedestrian experience that we're envisioning being completed, which is amazing, added infrastructure to the current existing condition.

So when you get off MetroLink, you can look at the website later and get a better view of some of the things that we see, that people will envision as they walk through the project.

Again, the same thing, walking off the MetroLink station to City Hall, which is about a ten minute walk. Along Forsyth, we have the same kind of pedestrian experience, which would be meeting the city streetscape plan that's been adopted by the City.

So these are substantial infrastructure improvements that have been a long time coming on the east side of Clayton. So many of you know what the existing conditions are and this will be all new infrastructure, all the way from MetroLink -- I don't know if people can see this red dot.

So all of the dark green areas are improvements that are going to be made by the Centene project. Likewise, we've added what we think is terrific art to the current Centene project. We have the Liam Gillick canopy, which is the colorful canopy

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in the Plaza area, which we are loving to see people enjoy. They are using all of the restaurants. We are told that some of the restaurants are some of the most active in the whole St. Louis region now.

And then we also did the Ned Kahn wind wall on the parking garage. While we wouldn't be recommending that again right now on these buildings, we do have great opportunities for public art, which is a public benefit in the scheme of things.

And then in addition to the streetscape, landscaping, trees, irrigation and all of those things, we are also going to be replacing all of the lights on all of the designated areas per the City Plan and adopting the new City standard lights in our entire program.

So this is again, a street activity map that the traffic study starts to address and then I want to talk a little bit about traffic.

So again, going back to the early, kind of founding of Clayton, through the '50s and the '60s, which are important because the City fathers at the time did a remarkable job of influencing both the expansion of the Forest Park Parkway as a really excellent way to get in and out of Clayton and the CBD but they also did other improvements, including the

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MetroLink project, which in the 1950s was not even really envisioned and once that thing became a prominent idea, the City fathers of Clayton made it happen here and so you can see the circulation.

The City was set up for doing more business development and creating exactly the kind of development that we're trying to create in downtown.

So I'm not going to go into a huge amount of detail on the traffic but to say this. There's been a traffic engineer that was hired by the City of Clayton. Staff and the city did all of the contract work with the traffic engineers.

This traffic engineer is somebody that is reputable and does a lot of work for the City and other municipalities across the state. We think their principles are well founded and as soon as the report was available last week, we made the report available to both the Post-Dispatch and the St. Louis Business Journal.

The City made it available to others and we made it available to the neighbors that we've been in meetings directly. So there's been no holdback of information. As soon as we have gotten the information, we've made the information available, so that people can analyze it, scrutinize it, ask

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questions about it but in general, in the big picture and I'm going to let the traffic engineers and staff do the detail reporting on the traffic, there's about 40,000 people that come into Clayton day in and day out. They come in and go out, on roads that were mostly planned for a CBD district.

Our project, during the high-impact period times of the traffic, adds about five percent, about two thousand incoming and out coming cars. We believe that all of those kind of traffic counts are minimal in the overall scheme of the Clayton business district.

And even if you count all of our cars, we're not adding a substantial amount of car count to entire community and the City. The traffic study is going to recommend improvements that we think are going to make traffic better after our project than they are before our project.

People are used to some log jams in the City now. The lights aren't all synchronized. Our project will add more signalization. Our project will add some lanes to the Forsyth area and again, we'll make the whole detailed traffic study available to anybody who asks for it and then the City actually contracts with them and I'm not 100 percent sure how that communication process works, because the traffic

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engineer doesn't work for us but I will say that there were four basic recommendations from the traffic study, to create a three-lane second access point to the Subdistrict 3, which is where we are planning our hotel and office project, with the 1,000 seat corporate and civic auditorium.

I also want to say that there would not be daytime events there, so the traffic impact to the corporate civic center would only be in the evening, because it would be Centene use during the day, which would be people already parked in our project, so we would add a lane.

This is coming — re-striping Forsyth

Boulevard to accommodate east lanes from the garage and

Metro lot, to the east of Forest Park Parkway, widen

the Forest Park Parkway off-ramp, so coming down Bland

from the west, when you exit into Forest Park, we would

have to widen that and redo the signal there and create

a new dedicated right lane from southbound Hanley to

Carondelet and that would be way in the future, that

project.

So again, really significant improvements to the current traffic situation. We're not expecting giant changes to Carondelet. The majority of our changes would be to improve traffic flow on Forsyth and

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to Hanley. I also say that the vast majority of all of our traffic, with the exception of very few number of cars, will be coming out on the major roads of Hanley and Forsyth and not be on Carondelet and the service road, that services the Crescent building from the north.

The parking, so again, we recognize staff's comments on the traffic — on the parking study, and I would say a couple of things about the parking study. It wasn't very long ago when Clayton was desperate for more parking and it was, you know, always a big push to add parking to our projects.

You know, we're designers and we're urban planners and we know that in the future, we all hope people drive less cars and ride more bikes and use more rapid transit to get to work.

Right now, the way the code is written, we are seeking, you know, relatively similar numbers of parking spaces that the current zoning requires. We may be a few hundred parking spots over that.

And I'm going to address that issue in a second but our parking needs are what we need to build our campus today. We have a very fast growing business. We're adding about 40 jobs a week, in some cases and we just don't have the capability in this

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community, right now today, to support this kind of development with rapid transit and people who are going to walk to work. We hope that that changes and we are working with the architects right now, to find alternative uses for some of our parking garages, so that we can adapt the building to other uses in the future.

You know, we don't want to waste money and we don't want to waste space and so we think that there's some very creative uses. In the Plaza in Clayton, Husch renovated the top parking lot to additional office space.

We think uses like that could happen. There could be conversions to apartments. More importantly, since our Tract 4 project is out in the future, we'll have a real life example of what's happening to our parking in real time and we obviously are not going to build more parking than we need.

But for the Centene to know that they can expand in this community, we really have to know that we can solve our parking problem in a holistic way. I think again, the traffic — the parking study is available on the web and I think if people read it and are thoughtful about trying to understand how it works, it's not as dramatic of a change to the current

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community as one thinks, when they just think these comments about how many cars and how many parking and that sort of thing. I think you have got to get into the engineering, so this is a study that we actually did too, which would really analyze how many people we would have in our buildings when they are complete and where the people would actually park.

We did this to be thoughtful and we also did it as a response to the traffic study, which asked us to really consider the circulation and so I think we have a very thoughtful strategy on this.

We think overall, about half of all of the buildings that we build will be used by Centene, so all together, about 2,800 seats in the long-term build out, 2,000 currently anticipated and 1,000 new jobs to the state.

We think in addition to that, there will be about another 1,500 people that will occupy the rest of the buildings and we've kind of done a study of where we think those people will come from, how they'll park in the project, how they'll go to work and how they'll make their way up and down the streets.

In addition, Centene has a strong interior connector system, which is very important to the company, from a security standpoint. This currently

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connects the original 7711 building with the 7700 Forsyth building, with the existing older garage that's on Carondelet and then we're requesting a bridge that would cross over Hanley.

This would be a secured bridge, so it wouldn't be available to outside pedestrian traffic but it would be available to interior tenants in the building, that have a secure card and we believe that this access, continuously through our garages will be the way that people will make their way over to our corporate auditorium. So again, a pretty thoughtful strategizing.

So this might be the first time I have presented a slide like this but this is the required storm water plan, so we have done a very detailed analysis of where the water currently goes, very similar to what you see in your residential requests and where the water will go in the future.

But suffice to say that we have an excellent engineer in stock and they have done a lot of work in the City of Clayton. They are working with all of the utility companies and we have somebody in our office, Sara Davis, who has done a terrific job of working with all of the different utility companies. And this is a very high-level utility and

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infrastructure plan and obviously, there would be an enormous amount of new infrastructure created by our project, that would eventually have to be replaced at the expense of the community, because much of this utility that is in here, in this area now, is past its lifespan and we would be replacing the vast majority of that with new connections, new pipes and new infrastructure.

So the SDD summary again, at a high level, 1,730,000 square feet of office space, 184,000 square feet of residential that we added to the project, to have a more mixed use project and to meet the goals of the Master Plan. It was not originally in our plan.

A hotel, that would be 120 room, we think very high-end hotel, a ballroom or another training room. Our auditorium, which would be 1,000 seats, retail of 72,000 square feet and 2.3 million square feet of parking.

So this is the Subdistrict 1 building.

This is Subdistrict 2, Forsyth and Carondelet building.

Subtract — Subdistrict 3, Subdistrict 4, which would

be the long-term building and then I just wanted to

talk a little bit about — I know people have asked a

lot of questions about schedule and they've also asked

questions about the traffic and that sort of thing and

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construction, so this may be a little bit of more detail than you're used to seeing, but I wanted to share it. So we would expect, after we get our approvals, to begin building this project right here.

This project would take about 26 months to build the shell and core of. This would be the office tower building. Then we would build — at the same time, we would build the parking facility.

This parking would temporarily be the parking, that would be people that would be located in the first tower that we build and then upon completion of this project here, we'll start our Tract 3 project for 2020, probably late 2020 completion.

And we would build the 7620 facility at the same time that we build Tract 3. So essentially, we would build these four projects by the end of 2020 in our plan.

So we — this is a little bit of an engineering kind of looking document but again, this is Hanley Road. This is Forsyth. We are talking about having the vast majority of our construction traffic enter and exit off of the County Hanley Road.

We are minimizing traffic in all of our conversations and discussions, our many discussions with the Crescent and the Plaza. We've talking about

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1 minimizing and not allowing truck traffic out on 2. Carondelet because we, you know, envision this as very 3 much a very residential corridor and Hanley Road is 4 built for heavier traffic, so that is our plan for 5 that. 6 Likewise, we would not access Carondelet 7 for the Forsyth project. We would build this project from Forsyth. We would relocate Lyle and then we would 8 9 begin the construction on the west side of this 10 facility and we would move to the east. 11 We would start building Wellbridge's new facility, which would be located inside of here and we 12 13 have signed a lease with Wellbridge and they are 14 planning on moving into this facility, as soon as we 15 can complete it. 16 And then this is Tract 3. This is the 17 project where our civic and corporate auditorium would 18 go and then we have our sixteen story office building 19 here, with a five story hotel, that would go on the top 20 of it and that would have a deck that would overlook 21 downtown St. Louis. So that's a lot of information. 2.2. THE CHAIRMAN: Thank you. That was a lot 2.3 of information. 24 MR. CLARK: So can I just ask one more

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technical question? Is it -- should I at least present

-- I have minor detail on the subdistricts. Would it 1 2 be helpful to do that or not to do that, at this time? 3 THE CHAIRMAN: I think minor details, so 4 everyone will understand what is going into each of the 5 four subdistricts and how it relates to the SDD would be appropriate. 6 7 I think it's probably --MR. CLARK: 8 MS. BOULTON: Could I ask also, since the 9

MS. BOULTON: Could I ask also, since the Wellbridge property is currently included, which in all of the information that we were given to read, wasn't — if you could point out how that impacts, how that is going to change any of the other structures?

MR. CLARK: Yes, I will. I'll do that right now. And that's a good question. So again, I'm not going to go through all of the details of the SDD, because we just did the whole presentation but I will talk a little bit about Tract 1.

So in Subdistrict 1, we're planning to build the 29 story building from Carondelet, it's 28 stories from Forsyth. It has this transitional area here and we would be incorporating additional parking structure, that would attach to our parking podium, which is this structure right here and then our office building, which is about the same size as the building that we built already, would be built on top of that

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    building. So for efficiency, we would add parking and
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    we would add retail. We have retail in the base of our
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    podium here and then we would incorporate retail at the
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    new Lyle Road. So this is kind of a watercolor
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    rendering of looking from Capital Grille, kind of what
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    would be envisioned there. I want to --
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                 MS. BOULTON: The height, the height on
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    that?
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                 MR. CLARK: It's about 420 feet.
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                 MS. BOULTON: Can you translate that into
    stories?
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                 MR. CLARK: It's 29, 29 stories from --
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                 MS. BOULTON:
                               I meant the height on the
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    new parking garage.
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                 MR. CLARK:
                             The new parking garage is
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    right, approximately 90 feet tall.
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                 MS. BOULTON: How many stories?
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                             It would be seven residential
                 MR. CLARK:
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              It's eight stories of parking, because
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    they're smaller stories. It's approximately ninety
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    feet tall.
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                                Is that new garage taking
                 THE CHAIRMAN:
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    the place of Wellbridge, is it displacing parking
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    somewhere else? Initially, we did not see that parking
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    garage in that number of --
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                              That's right.
                 MR. CLARK:
                                             That is
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    correct. That allowed us to make all of our other
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    parking garages smaller.
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                 THE CHAIRMAN:
                                 So can vou --
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                 MR. CLARK: They were going to be taller,
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    bigger and deeper.
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                                 The change, there is no
                 THE CHAIRMAN:
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             It's still a total of a little over 5,000?
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                 MR. CLARK:
                              It's almost the same amount of
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              It's relatively the same. In our plan,
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    without Wellbridge, we always needed the same amount of
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    parking and so that's what we showed in our plan and
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    that's what was showed in the traffic study.
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                 There may be some very slight
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    modifications to it but we don't think they are
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    remarkable and we are committed to whatever the
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    engineers say that we need to do, to make the traffic
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    work properly.
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                 MS. BOULTON: So where is it -- which --
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    what is being reduced?
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                 MR. CLARK: Well, all of the garages are
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    being somewhat reduced. Originally, we had more
    parking in this podium here. This parking originally
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    was planned to be four levels deep and now it will only
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    be two levels deep. So we had almost four hundred cars
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in there and now, we'll only have a 176 cars down below and I think that's really important, because in our more than a dozen meetings with the folks at the Crescent, I'm going to walk you through some dialogue that we've been having with them.

I, again, don't want to represent in any way, shape or form that anyone at the Crescent has agreed to anything but I think we have had collaborative working sessions and have ongoing conversations about making our project better for our neighbors.

You know, their project was built in the CBD, in a high density commercial zoning area and we're trying to be as responsible as we possibly can, because we have a lot of residents that live here too, so I want to just walk through some of the logic.

I went through early in the SDD, the way the Carondelet Plaza called for high density development and where it called for it and when we originally looked at the zoning and when we did the original design, our tower was located adjacent to the Crescent and this was in our Master Plan.

This was as recently as 16 weeks ago, where we were still showing the project and this was the original model that Centene showed the residents in

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the Crescent. I think many of them were taken back a bit by the fact that their entire view to the west would be blocked and when I started working with the design team, we all agreed and we started working with the neighbors and we started moving the tower more towards Forsyth.

I will say that the north edge of this tower, as we get closer and closer to kind of the center area here, it's closer and closer to the TOD area, that says we can't do tall buildings in that section.

So this service road is the line that's described in the Forsyth District TOD and then we had another iteration. This is the iteration when we bought the parking lot from the City of Clayton, that was agreed to in writing.

We understand there was a misunderstanding in terms of where the podium of our building would come, in relationship to the balconies on the west tower.

But we've moved the building another eight and a half — five feet, so that — we moved it five more feet and then we moved it again, to the location that we are proposing now. This podium, the face of this podium here is three and a half feet into this

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balcony right here. We have been in, as I said, ongoing discussions with the neighbors, about trying to relocate the building further to the north and we believe there's a lot of tremendous negative impacts to the project, including the fact that it forces the core of the building further to the north and we can no longer service the building properly from the service road.

So as the project is currently designed right now, we can back our trucks all the way into the building and under the building, to service the building and in moving the core to the north, our trucks would be out in the alleyway.

So that's also -- we also would be -- there's other kind of impacts that go all the way through the whole project. So that's kind of where we are there.

We have a dropoff that we proposed in front of our building here, just to kind of describe where everybody is. So people would come in on Carondelet. They would go left in what is now the service road or access to Kaldi's and then we would be putting a highly landscaped granite paver dropoff area here with a water feature and a piece of public art and on the Carondelet side — I'm sorry, the Forsyth side,

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on the north corner, we carved back below the building here, to create a plaza, an area of relief from Forsyth and Hanley, which is a very, kind of, congested corner, as you may know.

And then we're — as I said before, we're talking about granite pavers and very high—end materials and when we do the actual architectural review, the presentation will bring all of those materials, per the requirement and be able to have them here for people to see visibly.

So these are open space materials that we've used in the other Centene project, landscaping and green roofs and we have a big vision for creating artwork. We think an opportunity.

Obviously, this would have to be thoroughly vetted with the City but our connector to our two buildings would include some kind of connection that would maybe resonate with the Liam Gillick canopy that we did in the other project.

So this is a site plan. I'm going to show — this is Carondelet. This is Hanley. This is Forsyth. So we have our small dropoff area here. We're envisioning very nice retail space right here. This patio area is actually about five feet lower than the street right here, so there would be a buffer, so

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1 cars zooming up and down Hanley would not be a big 2 factor to people who would may be having a dining 3 experience here. We have our dropoff here on 4 Carondelet and then we have this area where you enter 5 this -- you asked a question about the parking. 6 We have an entry here, that would be for 7 executive parking, that would be about 176 cars that 8 would go down and then we have our dock area here. 9 This is where we create kind of a trickle 10 effect. By pushing the building any further to the 11 north, we don't have enough room to build this core and 12 so, get our truck docks all the way underneath the 13 building. So that is the logic on that. 14 From Forsyth, we also have a retail space 15 The majority of our cars will come in and go out 16 of ingress and egress here, on Forsyth. This is the 17 old Wellbridge building, which we'll be connecting to. 18 And this is a lobby area, that kind of 19 connects, because this is about twenty feet taller than 20 this area down here, so we'll have a two-level entry 21 area. I'm sorry. 2.2. And then this is a little more detailed on 23 how the connector would work across Hanley for our 24 secured crossover. So that's Subdistrict 1.

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Subdistrict 2, I'll just go through a brief kind of

presentation of this as well. This was envisioned originally as all parking structure and originally envisioned to have some office space.

In accordance with the Master Plan and some of our early meetings with both neighbors and residents in the area and you know, the overall community and staff, we've added residential to this project, so this is retail along the base of Forsyth.

We have a two story, forty thousand square foot retail space, which would service Wellbridge, that would be located here and then we have a wraparound residential project we would envision, either luxury condos or rental. We haven't decided on the exact program but they'll be appropriate residential for Carondelet, as we see the development.

And then again, discussions have been ongoing and I will also point out that in all of our meetings with neighbors, we always anticipated that we would, as a goal, that we would be successful in coming to some kind of term on the existing Wellbridge property.

So in all of our planning and in all of our meetings and our early representations to the City, we always said we think this is a better project and this is a better plan and so we didn't ever, on

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purpose, show them something that we thought we were going to build and I just think that's an important distinction, so in our meetings and when we originally started this plan, as we understood the TOD requirements for this parking structure.

We were developing a project on Forsyth that was 90 something feet tall. Essentially, it was the same height as the Crescent building and in our ongoing conversations with the Crescent, other neighbors and our planners and just some good logic that's been added to the project, we decided to take all of the parking out of this.

It was about 120 parking spots that we removed from the project. We did that to open Lyle up and originally, Lyle was going to be — well, Lyle is going to be a full service road now, that's going to be landscaped and have metered parking on it.

In addition to that, in our conversations with neighbors, we agreed that we would do more parking underground and that we would take at least a level off of each of these parking structures, to reduce the height of these structures and we've been going over various views and that sort of thing with the different neighbors. We think this is highly impactful. As recently as a couple of weeks ago, in meeting some of

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the neighbors that faced the north and other neighbors in the building, we also did the lower two levels of the parking garage here, to further create an opening where new Lyle will be created and this creates a really positive effect, because we have also agreed that all of our structures, the back of our structures, which is a service road here, we recognize that that's a real road to the residents that live in the Crescent.

And we're respecting it as such and so we have agreed to build all of the back of our garage and our transition areas on Lyle as residential construction.

So when you are looking at the facility, it will not look like a parking garage. There will be no light filtering out from the garage. It will have brick and windows and it will look like when we built the Plaza, you know, the first five levels — a lot of people might not know that.

The first five levels of the Plaza in Clayton on Carondelet are a parking garage, that we made look like a residential building and I think we were very successful. So our concept here would be to do the same kind of treatment. We have widened Lyle. We also lowered parts of the garage here. We have also added landscaping along the top of the parking garage.

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We have a landscape buffer here and then in working with neighbors, we added vendor and supply parking in the service road. We added a place here for relocations for the building and we are in ongoing discussions about, you know, making the service road as usable as possible.

And as well, we have made the opportunity available for people to have parking spaces in the garage. We understand there is some need for that and we would make those available at a market rate, which would be a substantial discount from the cost of building it.

So again, this is work that we have been doing in the service road, with Lyle. Lyle would become a three, you know, right, left turn and one lane in, so it's a three-lane road and this road will really service the residents of the Crescent and some of the cars from our 176 car parking garage, we think will exit this way and the traffic study shows that this is going to be very efficient.

So then this is a very conceptual view of what we think the residential will look like and you can see here, this is the Crescent. This is a very realistic image of where our tower sets back from the Crescent and then in the far distance, you can see our

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Tract 4 tower and this is a very realistic view from this position. We've also built a BIM model and we've also used drone to -- I hope we got a permit to do that. We used our drone to fly near the residents, so we could get the actual views from the residents and -- probably get a fine for that tonight.

So then this is that area where we ——
looking through the parking garage on the east, where
Wellbridge would be located below. This is the area to
the north of some of the residents on the north view of
the Crescent, where we are talking about lowering the
garage.

We originally were the same height as the garage up here. We took an entire level off of the garage and then we are taking these two levels off and what we think happens is that it creates a residential neighborhood feel, which is what we are trying to do, as opposed to what could be the back of a parking garage, quite frankly, in the planning and zoning. So this is —

MS. BOULTON: Have you given any consideration to putting roofs on the parking garages?

MR. CLARK: Well, it's not very economical but we do have green roofs on all of our other buildings. I am going to talk a little bit about the

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whole sustainability of our entire project in a minute but we do have a green roof here but I don't think it would be affordable to cover the entire parking garages with a roof.

So this is a plaza area that would be created between the Crescent and our proposed residential project. We think it would be a very beautiful plaza area, not dissimilar to the other areas that we've created in other projects here in Clayton.

This would be a landscaped area. We're working on the possibility of helping solve some other, kind of valet and parking issues, with some connector stairway here, that would probably be for valet use only. So we're making some progress on that.

These are details that would be worked out when we come and actually as for the subdistrict approvals of each of these designs. So this is at Carondelet and Forsyth, so everybody knows what is there now.

It's kind of in need of some repair work and we are envisioning a very, very beautiful plaza landscaped area and this would really become a gateway to our corporate and civic auditorium that would be just to the east of this plaza. So again, very high end materials and I'll bring all of those materials and

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much, much more detail on the landscaping plan. We have an outstanding landscape architecture team. Jeff Davis and the team at HOK, world-class, doing projects literally all over the world, doing the landscaping plan and so we're sure that we can come up with special designs.

And this is kind of precedent images of the Crescent and what we are envisioning for the residential products and materials and along Forsyth, I will say that, you know, we originally had planned something more modern.

And this was the look that, you know, the architect and the design team originally had envisioned. We are trying to make Forsyth more vibrant. We are trying to create this foot traffic from Metro heading towards City Hall and we're seeing a lot more activity.

We have heard from the neighbors to the north and other neighbors and other people who have been giving us comments in all of our collaborative meetings, that they want a more residential feel for this building and I think you will see something like that soon. So this is a ground floor plane. So we have retail, 40,000 square feet of retail space. While we don't have retail on the entire floor of this

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building, we think because this is two stories and there is forty thousand square feet here and I think it says about eight thousand square feet down on this end right here, that that makes up the whole entire first floor area, as retail area, which is very much in the spirit of the TOD, the transportation district.

And then this is our residential -- I don't know if my button is working anymore. So this is residential on the ground plane. And again, this is -- if you go over and see the site, this is about 20 feet lower than this up here.

So we have this plaza area down here, along this pedestrian way and the bike lane and then we'll have — we're envisioning possibly having some walk—in, kind of townhome, two—story residential units here, we think would be really attractive and do really well here. We want to create an active streetscape, both day and in the evening. So that's Subdistrict 3.

And then I really am going to spend a little bit of time on this amazing corporate and civic center, because I think this is really, really important. Again, going back to all of the Master Plans and all of the goals and aspirations of the City, in my own work in Clayton, you know, we tried back when we did the Plaza to bring a theater company here.

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People were very, very enthused about bringing something here, where we could have nighttime events and jazz quartets and Centene is committed to a world-class facility, where right now, I think we all know there is a dirt path.

And I think it has been the aspiration of the community since the 1970s, when I was in high school, to develop this site and there's been a lot of attempts at it.

And I think waiting has been worth it, because over the long haul, I think delivering a project like this, that has multi uses really fits the TOD exactly.

With our residential right across the street, one could envision walking across the street, talking the elevators up to the deck, the sky deck. It would service our 120 room hotel.

We would have lodging facilities here. We would have our training and ballroom facilities would be located underneath the plaza and then we would have immediate great access to a spectacularly designed civic and corporate auditorium.

And when we read the STD requirements and when we read the Master Plan, it talks about public benefit and we see this as a huge, huge public benefit

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to the community. This is going to be a great facility. It will be designed for full-service performance events and one could envision, you know, everything from small jazz concerts here, where you will have 40 people, have wine and an event to a more substantial event in the evening.

I am pretty excited about the design. Gyo and Eli Hoisington from HOK and the whole HOK team, I think really answered the call to do something that's not overstated but it has some drama to it and will stand the test of time, like the other projects that we've delivered in the community. So this is again from Forsyth, the auditorium.

This is the landscaped plaza area and this is the dropoff area for the hotel, the plaza and the auditorium. We've still got some planning that we are doing with the City on that and so that's Subdistrict 3.

So I just want to talk about a couple of other things really quickly. I want to talk about sustainability, because back when I showed the very first slide about the strategic plan, it's really obvious there was enormous public input into conversations about the environment, about sustainability and about, you know, what's going to

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happen in the next 50 years in this community. Centene is committed, Mr. Neidorff is committed to do a LEED gold building, so that's important and that's terrific and that's great but he's also encouraged the team and we're working together with HOK and Cushman Wakefield, who has a terrific sustainability group.

We heard loud and clear in the town hall meeting that they want us to do more than what's on paper right now. They want us to be innovative. They want us to find new ideas and creative solutions and we're very committed to doing that and in the upcoming meetings, you will be hearing more about that.

And then the other thing that I think is really important is the connection to MetroLink. So I may have passed over it and I just want to re-emphasize again how important we think that connection is to us.

And in the long term, how we think it will really reduce our parking need and we will be able to convert some of our parking to other uses. It could be beneficial to us in the community but also, it may reduce the requirement for such a substantial amount of parking on Tract 4.

But again, we couldn't plan our future without knowing that we would have parking for our employees and it would be a dangerous situation to

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1 build a project like this with not enough parking, 2. because then you have people driving through 3 neighborhoods, looking for parking spots and we heard 4 loud and clear, the neighbors don't want that either. 5 So that's the Centene Campus expansion presentation. 6 Thank you. 7 THE CHAIRMAN: Are you going to say 8 anything more on Subdistrict 4? 9 I wasn't going to say much on MR. CLARK: 10 it but I will. I did have a couple of slides on it. 11 So this would be an expansion of the existing building 12 and again, this is a long-term plan. 13 This is not in the numbers that you have 14 heard, of the current goal for employees in the other 15 projects. This replaces a 100,000 square foot 16 building, that's already there and an old, kind of, 17 parking garage that is probably nearing the term of its 18 life, without a lot of extra maintenance. 19 And so this would really be a twin 20 building and here, you can see that we're taking the 21 grassy knoll. We want to respect that. You know, 2.2. people are really using this area, almost like a park 2.3 right now. I would point out that our current zoning

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allows us to build a high-rise building, right up to

the edge of this corner right now and so we do think

1 this gives some relief. In addition to moving our 2. building to the north here and moving this building 3 back, it really does open up the views from the Ritz 4 hotel rooms that face westward and it also opens up 5 views from the Crescent balconies and that sort of 6 thing and we think that's really important. 7 The building design would be very similar 8 to the existing building and it would be a similar 9 height. So this is how we envision the height 10 transition at the grassy knoll. 11 Because as you know, right now, there's 12 about 18 feet of difference between Carondelet and the 13 stairway where we access the plaza to the restaurants. 14 This would be the actual landscaped plaza, 15 which is where the grassy knoll is now and this would 16 really be a terrific place for a hallmark piece of art, 17 right on the corner at Carondelet and Hanley. Same 18 materials, granite pavers, very similar. I almost got 19 away without that. 20 Thank you. THE CHAIRMAN: 21 MR. CLARK: Thank you. 2.2. THE CHAIRMAN: I appreciate that. And 23 with that, Bob, if you're finished, we'll get to comments from the public. 24

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Great.

MR. CLARK:

Thank you very much.

I appreciate it very much.

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THE CHAIRMAN: Thank you. As we get ready for public comments, I'd like to reiterate several items. There is the sign up sheet. We'd like you to sign up with your full name as well as your address, as well as speaking in, into the microphone, so that it can be captured on the video and by the court reporter.

Also, to keep your comments to three minutes and we do have a clock behind you, so we can see how long you are speaking. And please do not repeat what someone prior to you has said. So with that, if someone would like to lead off? I see a hand.

MR. SCOTT: Thank you, Mr. Chairman. My name is Hugh Scott. I live at 150 Carondelet Plaza, otherwise known as the Plaza in Clayton. I've lived in Clayton for almost 60 years. Most of that time, in old town.

My family moved to 7635 Westmoreland in 1951 and my father served on the Clayton Charter Commission in the late '50s. Later on, in the '60s, he represented Clayton on the St. Louis County Council.

From 1979 until 1991, I was fortunate enough to serve four terms as a Clayton alderperson and two terms as mayor. I care deeply about Clayton and its future and I believe that Clayton has prospered

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    over the past 60 years due to good planning and
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    thoughtful development. My personal feeling about this
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    project is that Clayton is lucky to have a wealth
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    enhanced developer in Centene and a every experienced
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    contractor in Clayco.
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                 While we are fortunate for this, the
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    project is a massive one by Clayton's standards and we
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    need to get it right. Although it may take more time
    than Clayco and Centene envisioned, we owe it, not only
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    to our neighbors but to our whole community, to make
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    sure we get a great development with a minimum number
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    of mistakes. With careful planning, I believe that
    this project will be a great enhancement to our
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    community. Thank you.
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                                Thank you. Do the --
                 THE CHAIRMAN:
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    signing in, thank you.
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                 MS. BOULTON: Could we move the sign in
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    sheet?
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                                To expedite it, we'll move
                 THE CHAIRMAN:
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    the sign in sheet off to the side, so the next person
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    can sign in, while we are in a three-minute talk.
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                 MS. ABBOTT:
                              Thank you, Mr. Chairman and
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    members of the Planning Commission and Architectural
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    Review Board. I'm Barbara Abbott, 155 Carondelet
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    Plaza, otherwise known as the Crescent. As Bob Clark
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noted several times during his presentation, representatives of the Crescent have had numerous meetings with members of his development team for this proposed project.

We appreciate the time they have spent with us and as Bob also noted, there are still some things that we have not come to agree on, between our two parties.

During most of our meetings, we repeatedly expressed our residents' primary concerns, that the size and the density of the project Centene wants to build, it is simply too big, we believe, for the site, not just for the Crescent but for all Clayton citizens.

We think it will literally line our streets with garages, large parking garages, very tall buildings and in addition, thousands of additional cars on the streets every day.

If the proposed development is not right sized now, while it is in the planning and design stage, it will contribute to numerous congestion, traffic and safety problems in the future and many of these issues will not be able to be reversed, once the buildings are up and occupied. We have three specific issues at this time, that we respectfully request the Clayton Planning Commission and ARB to consider in your

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review. First is the proposed 28 or 29 story Hanley Tower. We would like to see this tower moved further north, so that it is closer to the southeast corner of Hanley and Forsyth.

Specifically, we would like for it to clear the northwestern most point of the residential area of the Crescent. As it is currently designed, this first building is approximately only four to five feet west of the wall of the Crescent.

And it is separated only by a narrow street, often referred to as the service alley, that will become the access route for trucks that provide deliveries and services to the Hanley Tower and also the entrance and exit to the proposed underground garage, that will continue to create more congestion and traffic problems.

Ideally, the proposed Hanley Tower would be the same height as and located directly across Hanley Road from Centene's existing tower. When we have suggested moving the building, we have been told by the developer that it can't be moved for a variety of reasons.

The 90 foot building restriction on Forsyth, the fact that the Wellbridge property was not at that time a part of the development, although it is

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now, that some of the views from the Crescent, the current Centene tower would be obstructed and that changes to the building design would be necessary.

Well, the Wellbridge property is now part of the development and we believe that the City has the ability to make changes, if they are in the best interest of Clayton and its citizens, under provisions of the Master Plan, overlay districts and zoning.

It is our position that there is still time for this development to be modified. No construction is underway. What exists now are plans, renderings and drawings that are on pieces of paper and computer screens.

There aren't any actual buildings waiting to be set in place. So we really urge you to take into consideration where this tower is located on Hanley Road.

To other issues that concern our residents are the height of the proposed Forsyth one and two parking garages. Those are approximately eight, seven, eight stories along Forsyth. We think that is simply too much, even with the two-story step down near the new Lyle Avenue that Bob Clark discussed this evening. At one point, along this garage, one of the garages, the back wall of that garage is only fifty-eight feet

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from the north outer wall of the Crescent. It's kind of difficult to imagine looking out your window, directly into a garage wall. It's equally a serious concern that the Crescent would be encapsulated on three sides by the garages.

And yet the design shows that the residential units proposed on the south and east side of that first garage on Forsyth are open, rather than being encapsulated, like the Crescent. It just doesn't really seem quite right.

We would like to see the garage, the first garage, shortened. We would like to see the second garage shortened, preferably to the height of the current Wellbridge structure and we do have some concerns about the Lyle Avenue relocated street, that we can talk about at another time.

We just really will appreciate that you consider this and that you take a hard look at how these things can be modified now, before buildings go up, buildings that will be there for decades. Thank you.

THE CHAIRMAN: Thank you.

MR. SHATTO: Good evening. My name is
Doug Shatto. I'm a traffic engineer with Lochmueller
Group. We were retained by the residents of the

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Crescent, to perform a peer review on the traffic study that was done on behalf of the City of Clayton. I thought it would be appropriate for me to follow in Mrs. Abbott's footsteps, since it's relevant to the concerns of the Crescent.

I should note that the traffic study that was released last week was the first of several iterations. I think that that's been acknowledged. That based upon additional scope items that were identified for the City's traffic consultant, he obviously had limited time.

There's been some moving targets, in terms of this plan that has been evolving as this has been going on. So there's one study that is available today, that was actually based upon the July 18th iteration of the site plan, I believe, so there might be some changes that would have to reflect subsequent iterations to that.

That study is what I would consider to be, kind of, the primary guts of a traffic analysis, where it's looking at the adjacent intersections, evaluating the capacity of those intersections and then looking at the impacts from the development. There are also some additional issues that were raised on behalf of the residents of the Crescent, some of which are more

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qualitative in capacity and others related to the scope of the study and trying to perhaps encourage the expansion of it. As I said, the scope of the study has already been expanded.

I think there might be some additional elements, that might need to be looked at. There's a couple of intersections that we've identified, that we believe are important to the evaluation of this project, that should be included.

And I'm going to avoid getting into the weeds too much tonight, in the interest of time. I think what we intend to do is to summarize our comments, share them with staff, share them with the City's traffic consultant and perhaps also the development team and give them the opportunity to respond to that.

But for tonight's purposes, I wanted to be able to give you some of the highlights, in terms of the concerns that we've -- or the issues that we've identified to date.

As I said, there's a couple of intersections that we believe should be addressed as part of the analysis, in order to fairly evaluate the impacts of the development. One example of that is Bemiston and Shaw Park Drive, that was omitted from the

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analysis at this point but all of the development traffic going to and from the east on Forest Park Parkway would have to travel through that intersection and they do show a meaningful amount of traffic doing that, so I think that that should be included in the analysis.

The same is true with Central and Shaw

Park Drive. There is less of an impact there but also should be included.

Hanley and Bonhomme is a location that was included but we think that there are — need to be some considerations, in term of the adjacent intersection at Shaw Park Drive.

Perhaps a larger issue that needs to be raised is what happens on Forest Park Parkway.

Obviously, it's very important to this development and in fact, I think the traffic impact study shows about a third of the traffic from this site would be going —getting onto or off of Forest Park Parkway, traveling to and from the west, towards I-170.

It's a significant amount of traffic, when you look at the overall traffic generation but the study doesn't account for any operational changes to Forest Park Parkway itself. That's not surprising.

Most impact studies would usually focus on the focus

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streets. Signalized intersections and unsignalized intersections tend to be the controlling points but in this case, with Forest Park Parkway already having some deficiences in its operating conditions, adding another 500 vehicles an hour to some of those movements would be detrimental.

So we believe that there may, in fact, be a need to expand the study further, to look at what's happening along the adjacent freeway section, if you will.

I think that the analysis that is presented, so far focuses, obviously, on the peak hours and the level of service. Queuing is going to be very important, I think.

What they have got becomes a little bit more qualitative but it is quantitive. The report did present queues but I do think that we need to look at what the available queuing is between some of the adjacent intersections and where that queuing can be expected to start to fail the systemic operations along Forsyth and Hanley.

Now that's something that should be addressed. The third iteration of the traffic study that is underway will be a simulation model and I don't think that will be available until later this month and

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1 some of those queuing issues should, in fact, be 2. recognized with the simulation modeling that will be 3 produced. 4 Trip generation, traffic generation for 5 the development is also important and has a big impact, 6 in terms of what the results ultimately show. 7 Obviously, there's a lot of office space that is 8 proposed as part of this. Thank you. I'll try and wrap it up. 9 10 THE CHAIRMAN: It's time. 11 MR. SHATTO: Yes. The trip, traffic 12 generation that's in there right now is based upon 13 traditional general office space and I think we need to 14 ask for clarification of what exactly, how exactly this 15 office space is going to be used. 16 There has been reporting that perhaps call 17 centers would be included in the office space. 18 might go from densities of three to three and a half 19 people per thousand square feet upwards of six to eight 20 thousand people per thousand square feet of office 21 space.

If, in fact, that is the case, that would produce a significant difference in traffic generation. So I think there's a clarification that needs to be offered there. The transit capabilities, a ten percent

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reduction was assumed of the study. That's achievable and it would be great for the region, as Mr. Clark alluded to but there also has to be incentives in order to make that happen.

I give you examples within the region where, unless transit passes are being bought for employees and parking is being charged to the employees, there's not enough incentive to get people out of their vehicle.

So that's something I think has to be addressed, as part of this process. And I'll try and wrap this up quickly. I think that there are some other issues related to the immediate impacts around the Crescent and again, we were obviously asked to look at impacts directly related to the Crescent.

The character of Carondelet Plaza can and will probably change with this scale of development that we're talking about. We go from anywhere from 360 to 460 vehicles an hour during the peak hours on Carondelet Plaza to upwards of 900 to 1,000 vehicles per hour.

And that's what's shown in the traffic study right now. The study shows that there's potentially capacity. I think there's some things that need to be clarified but there's capacity, perhaps, to

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handle some of those increases but it changes the character. You go from what might be more of a residential character to more of a commercial character with that level of traffic.

So that needs to be addressed, we believe and then there's also questions about whether or not the capacity is really there. For example, the queuing on Carondelet, from Hanley would extend beyond the alley between Subdistrict 1 and the Crescent today, so anybody coming out of that alley would be obstructed in the forecasted conditions.

I know we have limited time, so I'll wrap it up right now but as I said, we'll have more comments and then try to be more specific, that can be issued to staff and to the consultants, so that they can respond to that accordingly.

THE CHAIRMAN: Okay. Thank you.

MR. FINKELSTEIN: Mr. Chairman, ladies and gentlemen, my name is Ed Finkelstein. I live at 7600 Carswold, in the shadow of the new project. I rise in support of this project.

I think the positive aspects of this have already been brought out and I compliment Mr. Neidorff and Mr. Clark and their team for developing such a great project, that want to keep, that wants to keep

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them here in Clayton. But I want to talk about, just for a moment, the other side of the coin. If for some reason this were to be turned down because of the severe restrictions that might be placed on it, there are plenty of communities in this area that would love to have this project, that would bend over backwards and give their eye teeth to have 2,000 new jobs and multimillion dollar buildings built in their community.

So I would caution the staff, who I know work very hard at this and the City Manager to not place the kinds of restrictions that make this project unfeasible for Centene to do it.

They're going to have to expand. They are buying other companies. They're bringing 1,000 new jobs and they're moving people from California to St. Louis. So they're going to expand.

If they don't expand in Clayton, they're going to go someplace else and if we think that this can't happen, that Centene, because of their commitment to Clayton won't do it, then I think we are going to be sorely disappointed and surprised.

They are going to expand. I would hope we could expand in Clayton, because what this means for this community, for the residents, for the businesses long term, including the school district, will be

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    tremendous.
                 Thank you very much.
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                 MR. CHAIRMAN:
                                 Thank you.
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                              The first thing I'd like to do
                 MR. SAUER:
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    is ask if it's permissible for someone who is not a
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    resident of Clayton to stand here and discuss this
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    project.
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                 MR. CHAIRMAN: If you give us your name,
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    yes.
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                             My name is Lou Sauer and I'm
                 MR. SAUER:
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    very familiar with Clayton because I lived here for
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    thirty-five years and my brother and I developed
    fourteen projects in Clayton, including four high
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    rises.
                 And I have a lot of familiarity with the
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    City and how it works, how it looks, how it feels and
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    the efforts that we made during the time that we were
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    here.
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                 It was our approach, if at all possible,
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    to do buildings that are part of a family grouping.
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    That one relates to the other in scale and feel, which
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    is what we learned to do, actually, in old town
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    Clayton.
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                 And I know a lot of you may be familiar
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    with our earlier projects. When I heard about the
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    Centene project, I thought wow, what an opportunity
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this is, to have an assembly of that kind of property, all in one area, with a corporate — with a corporation as a client, where they could really put something together, that would be a great image, an iconic image, actually for the City of Clayton.

As I listened to the presentation just now, I got more and more information on exactly how it's going together, I think the Planning Commission really has its hands full here, to figure out and determine how to respond to this project.

In many ways, it's a wonderful, wonderful project but it doesn't really fit in this city, in terms of its scale, in terms of its look, in terms of the impression it makes as part of the setting and I think that's something to challenge, challenge the Planning Commission.

I think the discussion so far today was way too technical and piecemeal. No one had really stepped up to say how they really felt about the project, which indicates that it's too big to get your arms around. You have to be able to discuss this thing and grab onto it, to come to a good conclusion about how it's going to work in the city. But what disturbs me about the project is all of the above grade garages, which are wrapped in these sequin aluminum things, that

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are going to be all over the place, as far as I can tell. That will suddenly become a powerful image for Clayton. The other thing I'm concerned about is when you — the way they laid it out, they were really restricted in having to wrap around the Ritz.

The Ritz was put right in the middle of the site and whoever came later had to figure out how to work it all around and they've actually, if you study it close, they've done a very credible job with that, except it's so big.

I mean, do you really have to plan five billion square feet and six thousand cars? I mean six thousand parking places built up in the air, in a city like this is a little hard to see how it really can work.

And those are some of the things that I just wanted to pass along, just based on my past experience in Clayton, in some of the projects that my brother and I did here. Thank you for tolerating me.

MR. UCHITELLE: Thank you very much. My name is Ben Uchitelle and I want to thank the City Planning Commission and the members and the staff for the vital role that you've been playing and will be playing on behalf of all of Clayton on this project. You really have your hands full but I commend you,

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because you have been and are you are doing a terrific job. That said, I'm here to offer words of support for this, I believe, transformative project. I won't try to go into the details. You have them before you.

Barbara Abbott raised some important concerns. You have to address them. I'm sure you will. Overall, this is a once in a many decades opportunity for Clayton and the region.

It's bold, it's creative. It utilizes the MetroLink, which is critical. It provides a major theater and hotel. It will add several thousand new, great jobs for our community, people coming here and it's being undertaken by a terrific corporate citizen in Centene and a great developer in Clayco.

Just a couple of observations. Way back when, years ago, when the St. Louis County Hospital was getting ready to close, what to do with it? There were various plans.

Along came Enterprise Rent-A-Car and they had bold plans for a major development, with many, many office buildings. Many people said, my goodness, too many office buildings, too many people, too many cars but the Planning Commission and the aldermen and the mayor persevered and I think we are all pretty proud of Enterprise and what it's done. Similarly, in a

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different sort of vein, when the old jail was being closed and the plans for the new jail or Justice Center came along, there was a tremendous hue and cry, we don't need, we don't want. It would be terrible to have a Justice Center in the heart of Clayton. It would be dangerous.

Also, along came Maryland Heights. They offered to have the Justice Center there, move many of the lawyers and others, who are involved with that out there but the City Planning Commission and the aldermen persevered and we have a Justice Center, which I think is attractive, works and is safe.

So in summary, do your job, I know you will but I hope you will, in the long run, approve this project. Thank you.

THE CHAIRMAN: Thank you.

MR. MORRISEY: Hi Steve. My name is Jeff Morrisey. I live at 7611 Maryland Avenue. I'm an architect. I live just north of the proposed development.

I'm going to do what you asked and not repeat what people have said, which is going to be a little tough, because Lou Sauer just said so many things perfectly. I appreciate Centene's interest in the Clayton area and the substantial investment they

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are proposing to make but that investment doesn't just create entitlement. It also brings responsibility.

Responsibility to the City, the neighborhood, to Clayton citizens.

And in this case, the responsibility for development of a proper transition zone, that bridges between downtown and surrounding single-family neighborhoods like mine.

Special Development Districts and Planned Unit Developments and the like are serious, weighty matters. They often remove the limitations of principles that well thought zoning and master planning carry.

These special designations allow developers and corporations to basically rewrite the planning rules for an area, to their own liking. This is not just a technical step in the process. You are being asked to overturn a city zoning ordinance, in effect, to change the law.

This is about scale, about height, about where large buildings belong and where they don't. The buildings being proposed are gigantic, way, way too big and misplaced. The office tower is bizarrely tall, with huge occupant loads, creating the need for long, massive, lifeless parking structures. This certainly

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isn't the Forsyth Village that Sasaki's 2010 Master Plan for Clayton imagined. That plan doesn't suggest or promote 30 story office towers in this district, giant corporate boxes that would loom over nearby residential areas.

The plan calls for tall buildings to be in the true central business district of Clayton, west of Hanley, not east of it. Centene already has a better office site in the CBD, directly to the south of their existing building, in the open area at the northwest corner of Hanley and Carondelet. Why not use this site first, not last?

The proposed tall office towers with floor area ratios off the charts create the need for massive amounts of parking. Why would Clayton ever want multiple, huge parking structures marching down Forsyth Avenue, one of the City's main entryways?

Is this the image that we want? This, in a transit oriented district, of all places, a place where cars are supposed to be limited and even discouraged?

We are being told that these giant garages will feel residential by the architectural skin that will be applied. If that is what is desired, why not actually make Forsyth residential? Line it with four

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or five stories of condo units, with retail? The residents would help patronize those storefront businesses.

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Parking in all cases should be minimized and relegated to the interiors of blocks and to below building and below grade locations. Too much parking, in turn, creates too much traffic and while traffic is a concern, it's not the root problem.

The problem is that too much office space and buildings that are too tall is being crammed into a zone that was never intended to be of this scale.

I would ask you all, as others have already said, to slow this down. We were told that this development was barely conceptual sketches just a few weeks ago and yet tonight, it is being presented essentially as a done deal.

This is not the measured, open public review process that a project of this magnitude deserves and requires. Please take the time to truly get this right. These are not short-term decisions. These buildings will outlast Centene. Please ask this group to rethink this approach. Thank you.

MR. VINES: Hello. My name is Jeff Vines. I'm a resident of 6305 Southwood, in DeMun. I have two little girls who will be in the Clayton School

District. I'm here because I received this doomsday
mailer last week and I was a little bit, you know,
fearing that there was this concerted effort to chase
Centene out of town and I'm here to tell you that
sentiment does not speak for me and many others here
tonight.

The plan is not perfect. I do have issues with the parking garages but I had no idea that high-rise buildings in place of a very prominent dead zone, amidst many, many other high-rise buildings was so offensive to people.

This is the business district for one million residents of St. Louis County. It is unreasonable to think that no development will be, you know, encroaching on your living space.

It's Clayton. It's always been Clayton and most people here probably expected high-rise buildings in their yard, near them, when they moved here.

We are not entitled, as residents, we're not entitled to plentiful parking or light traffic, okay? These are the facts of life in a big city and usually, the sign of a vibrant city that people want to be in. It's clear that Centene has taken great measures to be sensitive to the surrounding

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neighborhoods and also, they have a big vision to create, you know, a real, mixed-use, lively district with public areas, gathering spaces and to create more feet on the sidewalks and more eyes on the streets.

So with that said, ideally I wish this was all happening in downtown St. Louis, so we could really

all happening in downtown St. Louis, so we could really think regionally and recenter the core but we are an extension of the urban core, Clayton and I look forward to seeing the dirt moved and the cranes building away. Thank you.

MR. SRIDHER: Chairman, members of the board, members of the audience. I appreciate the time

AUDIENCE: We can't hear you.

MR. SRIDHER: Excuse me. I'm sorry. I appreciate the opportunity to speak in front of you. As an employee of Centene and also a member of the Clayton community, I am in full support of this project for a number of reasons.

Before — a few years ago, before I came to Clayton, I noticed that Clayton people are always leaving at 5:00. It was always primarily a work place but nothing more than that. It wasn't the community aspect that I looked for in a city. And now, what Centene is proposing, this new expansion project, with

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their current development in place, all of the restaurants that are currently on Forsyth and on Centene Plaza, this site is way different.

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I love walking down Forsyth and seeing people coming into restaurants, people hanging out with each other. People that want to stay here and move to Clayton, because of all of the new expansion and all of the new development.

Members, a lot of people that have recently graduated college, a lot of my friends, have chose to leave St. Louis because they say that there's not enough jobs.

They said there's not enough development compared to other cities, like Chicago, Los Angeles, Atlanta, Dallas and with Centene proposing this new development, I think it's an opportunity to leave a legacy for years to come.

If you ever have a chance to meet Mr. Neidorff, he is a man with the vision, a man that understands that we need to make change and he has instilled the great members of Clayco and the senior management team at Centene to put this development project together. He has built a company from, you know, 20 million dollars in 1996 to 40 billion dollars today. He has collaborated with HOK, a world-class

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1
    designer and Clayco and Bob Clark, who once was an
 2
    entrepreneur himself and started Clayco from nothing.
 3
    These are the people that you want to build a lasting
 4
    image on St. Louis and leave a legacy in the skyline.
 5
                 I understand that there is a lot of
    structural, a lot of parking, a lot of those issues but
 6
 7
    as you can see from this presentation today, the
 8
    details that went into creating this wasn't, didn't
 9
    happen overnight.
10
                 This is hours and hours of work going
11
    through details, pouring through designs and something
    that people are willing to collaborate to change if it
12
13
    needs to be.
14
                 So to make this short, I am in full
15
    support of this project and I hope that you guys will
16
    consider the legacy that it will leave on the Clayton
17
    skyline but also, for the people that are growing up in
18
    St. Louis, the young generation that wants to stay in
19
    St. Louis because of projects like this.
20
                 MS. SCOTT: Could I have your name?
21
                                Sid Sridher. Sid Sridher.
                 MR. SRIDHER:
2.2.
                 THE CHAIRMAN: And will you sign in?
2.3
                 MR. SRIDHER:
                                I will sign in.
24
                 THE CHAIRMAN: Do we have any other
25
    speakers? Have you signed in?
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1 MS. SCHWETYE: I haven't. I will sign in 2 next. Ann Schwetye. I live at 821 Sudbury and I just want to say, not really comment on the plans so much as 3 4 just to encourage all of you to think about how the 5 City will attract young professionals and that is what 6 will make our citizens -- our City grow and survive and 7 it will make it a continuing world-class city. Thank 8 you. 9 THE CHAIRMAN: Any other comments from the 10 audience? No? Well, we certainly thank you for all of 11 your comments and would like to remind you that we will 12 be continuing this at a later date also. 13 We are not finished tonight, because we 14 have a quorum here tonight and we can certainly make 15 some comments to Mr. Clark and the Centene people at 16 the same time. 17 MR. CLARK: Should T? 18 THE CHAIRMAN: Yes. 19 Before we go ahead, Joanne has a question. 20 MS. BOULTON: I have a question about our 21 staff reports. There is the one on the SDD, the staff 2.2. report on the SDD, the chart and I want to say --2.3 THE CHAIRMAN: Which charts? 24 MR. CLAYTON: What page? 25 MS. BOULTON: It is page 14.

1 THE CHAIRMAN: Fourteen. 2 MS. BOULTON: Could you just clarify, the 3 last column says waiver required and I was a little 4 confused whether that was for the SDD or the underlying 5 zoning in question. 6 This chart illustrates where MR. CLAYTON: 7 the existing zoning requirements are for the properties 8 as they currently are zoned and then it summarizes what 9 the proposed SDD, the development, how that meets or 10 does not meet that specific requirement. 11 So the column that says waiver required 12 and it says yes, that means that the proposal exceeds 13 the development standard or it doesn't meet that, so in 14 order to approve it as proposed, this board would have 15 to issue a waiver from that requirement. 16 MS. BOULTON: Thank you. From the 17 original, not the SDD, is that what I understand? 18 MR. CLAYTON: Well, from the zoning, the 19 current zoning regulations. 20 Underlying? MS. BOULTON: 21 MR. CLAYTON: Correct. 2.2. MS. BOULTON: Got you. Thank you. 2.3 THE CHAIRMAN: Bob, do you have any 24 comments before we go further? 25 MR. CLARK: I might at the end, if you

1 respond to a couple of comments but why don't you go 2 ahead and ask questions --3 THE CHAIRMAN: Okav. 4 MR. CLARK: -- while I still have my voice? THE CHAIRMAN: Well, I will start off. 5 Ι 6 think what we've seen in your presentation has been a 7 complex and again, comprehensive study of what could be 8 done. 9 I think we've heard several comments from 10 the public, that may reflect some of the comments from 11 the commission, also and I think one of them is I do 12 have some concern about the massing, density and what 13 will happen with the parking as well as the traffic on 14 our arterial and sub roads going through town, as well 15 as certain placement of the buildings, because it 16 strings out a lot of the activity and it puts virtually 17 no activity right in the middle, on Forsyth Boulevard. 18 It's pretty much parking and as we look at 19 the Master Plan, it envisioned a much more lively south 20 side of Forsyth, both facade and activity in that area. 21 We have heard some comments about 2.2. including more residential there, which then could 2.3 drive more people walking and possibly increase the 24 retail or commercial part of it also. So I am just 25 throwing these out as reactions to what we see. Also,

what we are seeing is along the Parkway in Subdistrict 3, there is both a garage, which is mostly underground, from what I can tell and a tall building but yet the bulk of the parking is going to strung out in Subdistrict 1 and 2, because the Wellbridge site now appears to be in Subdistrict 1; is that correct?

MR. CLARK: Yes. Yes, sir.

THE CHAIRMAN: Another thing is you have mentioned pedestrian usage, yet except for the various small park areas, I think all of the pedestrian usage will probably be on the periphery. You don't see any real internal pedestrian movement being considered.

The green area, we have several small green areas and it seems like we may be missing an opportunity at the intersection of Hanley and Carondelet, where we already have a green area just to the south of the current Centene building.

Yet if you look at it from the air, that would be almost the center point of the Centene massing and two, the same green on both the west and the east side of that intersection, to the north of Carondelet, would have a real urban park environment, that could be accessed, not only by Centene people but by other residents and office building usage in the area. Now, of course, the conflict there is that the tower is

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sitting on that potential green area. I will leave that up to you, without further comment. I think that will take it from me, for right now. I will defer to some of the other members.

MR. REIM: So, I guess, one of my thoughts, as I was looking through it is somewhat similar to Steve's, is that we have this now lengthened stretch of parking garage along Forsyth.

And there's, you know, it's a long distance to travel from one end to the other, where we essentially have the tower at one side and then we have the auditorium at the other.

It didn't seem to be a lot in between and I wondered why there wasn't more residential facing out onto Forsyth, for a bit different character because the treatment of those parking garages, if they are going to be parking garages become critical, but it just seems like a really long expanse of whatever is going to be done to the appearance of those.

And then like Steve, I also notice that we have these green spaces but there doesn't seem to be a consistent connection or logic in how they would be used in sequence and I'm afraid that if we stretch this vertical internal walkway from the current Centene building across Hanley and down through everything,

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1
    that the vast majority of the people will come, park in
 2
    the parking garages, go back and forth into their
 3
    various respective buildings and never go out on the
 4
    street and the pedestrian activity that we're hoping
 5
    for just won't occur.
 6
                 MS. BOULTON:
                                That's true.
 7
                             It's kind of like a starter set
                 MR. REIM:
 8
    of questions here. I was also curious if you -- is
    this a commitment that you are willing to make, to
 9
    making these buildings all be LEED gold, is that --
10
11
                 MR. CLARK:
                              It is.
12
                 MR. REIM:
                            -- a baseline starting point?
13
                 MR. CLARK: It's a commitment, minimum.
14
                 MR. REIM: And get them certified at that
15
    point?
16
                 MR. CLARK:
                             Absolutely.
17
                 MR. REIM:
                            Okay.
18
                 MR. CLARK: Yes, sir.
19
                             There really weren't any
                 MR. REIM:
20
    renderings or views of what coming into Clayton from
21
    that east side of Forsyth approach would really look
2.2.
           I get some sense of it, from a couple of the
2.3
    views in that there is a plaza down there on that side
24
    but I don't think there are really any good views of
25
    what that very -- I will call it gateway arrival will
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1
    appear to -- coming in, out of University City into
 2.
    that part of our city. So which way are we looking
 3
    here?
           This is --
 4
                 MS. BOULTON:
                                To the west.
                 MR. CLARK: Looking west.
 5
 6
                 MR. REIM:
                             Okay.
 7
                 MR. CLARK:
                             So this is the gateway. This
 8
    is the retail.
                    The MetroLink is just to our left.
 9
                 MR. REIM:
                             The MetroLink one --
10
                 MR. CLARK:
                              I'm sorry.
11
                 MR. REIM:
                            We're standing at the MetroLink
12
    station?
13
                 MR. CLARK: We're on the other side.
                                                        So
14
    this is the theater on our left and this is the -- so
    MetroLink, the south side of MetroLink is on this side,
15
16
    just to the left of this view.
17
                 So, you know, we haven't finished the
18
    design of the garage structure but on the left here is
19
    the garage structure. Let me back up a little bit,
20
    okay?
                 So this is from -- this is looking to the
21
2.2.
    east, so this is looking west and you can see Centene's
    building back here, in the background, okay?
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                                                   And then
24
    if I go back just a couple more, so this view would be
25
    right here.
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MR. REIM: Okay.

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MR. CLARK: Okay. So as soon as you come under the bridge, this is the very first thing that you'll see on the left and I think it will be a pretty dramatic piece of architecture.

MR. REIM: So how do you all you all see that auditorium being used by the public and how would it be shared between the community and Centene?

MR. CLARK: So we would very much see it as a shared facility. So I think that Mr. Neidorff has talked to members of the council and other political leaders in the community for a long time about this idea.

We believe that it's first and foremost a corporate auditorium but a 1,000 auditorium is a lot of seats for a facility and Mr. Neidorff is committed to expanding the uses of this facility, so that they could do even a small off Broadway show there.

You could do symphonies but the majority of the programming for an event like this, in reality, is usually smaller kind of quartets, jazz quartets but, you know, if it's programmed properly, the venue could easily handle between 150 and 200 events a year. So it would be, you know, lots of use and to the point, if I may comment about the pedestrian, you know, what causes

-- you know, we work and we have projects in 27 cities in North America right now and what makes a city like this really work is density and so when you talk about foot traffic and you talk about these garages and people pulling in these garages and then going to their workplace or their respective workplace, the young man that spoke earlier, I think he said he was employed at Centene.

You know, kids today, when they come out of school, they want a vibrant place, where they can go work and by the way, these jobs are pretty high paying jobs. These are — this is not a call center.

The seeds that we used for our traffic study is the correct number of seeds. There's no premonition of future other seeds or other -- so I want to dispel that but these \$73,000 jobs are people who can afford to go buy dinner.

They are people who can afford to walk up and down Forsyth and so what really happens in a development like this, when you create this kind of density and you bring 5,000 into your community, because these people do get out on the street and they do walk up and down the street and so it's not residents that cause street activity. If you have 100 residents across here or if you have 120 residential

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units that we're adding on Carondelet, that's not enough to pick up the street traffic to support a restaurant. That's why restaurants were struggling and why we think that retail at the base of our current parking garage is doing so extremely well.

The proprietor there told me he's hired 250 people, Niche, since he opened that restaurant there and he thinks that's the highest grossing retail block in Clayton right now.

That's dramatic and so that's, I think that's the answer. There is, there is a pedestrian core for Centene employees and I may not have done a terrific job of explaining that but above grade at their cafeteria level, there will be a bridge that goes across Hanley.

And then there's a connector to the garages that we're proposing, that would connect where the Wellbridge garage is, the future garage and then people would eventually gain access to the street down here, through some kind of what I think will be a pretty nice hub of activity and then we've created these two plazas, so people will make their way across the street here and I also would point out that in the daytime, we're planning access directly from this hotel area, through the project to MetroLink, so another

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really strong pedestrian connection and then -- I
didn't know if that answered all of the questions but I
really think that, you know, we are listening to the
neighbors about the metal and Mr. Sauer, I respect
that, those comments.

I think our architecture does something
that's really important and I should point out that

that's really important and I should point out that when you look at the Centene building, the building isn't in your face. The building's glass reflects pretty nicely the gray hues, the blue sky but it's not like a here I am, I'm jumping out at you building.

The fact is that it reflects the community. It reflects the other buildings in a pretty nice light and the intent is for all of these buildings to feet like the skyline and reflect what's outside of it as much as what's happening inside it, so I just think that's an important distinction for the architecture.

MS. BOULTON: The pedestrian, what you were talking about, is that an internal for your employees, an internal pedestrian?

MR. CLARK: All of the tenants that have access to the building would have access to the internal corridors. We think the vast majority of those users, according to the parking and traffic

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consultant would actually use the street and we would generally only see people going from Tower 1 to the tower of Tract 3 site, to go to the auditorium. In other words, most of the people would park — for the individual building, you know, for the first building in the garage where Wellbridge is currently and in the podium, I had a slide on that I showed.

And then we actually think that it's a good thing that not all of our parking is in Tract 3, where the hotel and the other office building users are, because we want these people to go from this parking garage and get out on the street and get down here.

And I'll also just say one other thing I think is really important. I must have not done a very good job in my presentation on the retail but we're going to have — this isn't just a parking garage.

We have 120 residential units in this building. I think that's comparable, if not larger than the size of the Crescent residents, in terms of the numbers and we have 48,000 square feet of retail space in this building. That's a lot of retail space. That's more retail space than —

MS. BOULTON: One more -- I just want make sure we understand this. Someone could walk from your

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    current building, through all of your buildings to the
 2
    end of Carondelet, Carondelet and Jackson, without
 3
    leaving the buildings? Is that what I understand, that
    there's internal --
 4
 5
                 MR. CLARK: I am going to try to find the
 6
    slide that puts -- it might be better to -- I did have
 7
              I think it's way, way back and I might not be
    a slide.
 8
    competent enough to find it, so I --
 9
                 THE CHAIRMAN: While you are looking, Bob,
10
    I think the question that we're getting at --
11
                 MR. CLARK:
                             Here.
12
                 THE CHAIRMAN: -- would be the internal,
13
    above-grade walkway, is the bulk of the people, the
14
    density, not the buildings but the density of people
15
    that will be developed here will be above the street
16
    level. How do we capture that density of people on
17
    Forsyth?
18
                 MR. CLARK: By having a vibrant retail
19
    center and retail users that have $73,000 a year job
20
    people, who can afford to go down and eat there and
21
    shop there.
2.2.
                 THE CHAIRMAN: In lieu of eating within
23
    the internal --
24
                 MR. CLARK: We have, we do have cafeteria
25
    facilities but all of our internal studies show that
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1
    all of those people leave the building, at some point,
 2
    to go eat lunch. They don't each lunch every day at
 3
    our cafeteria and we can provide real support for those
 4
    numbers.
 5
                 MS. BOULTON: You do have -- you studied
 6
    them?
 7
                             Absolutely, because we have a
                 MR. CLARK:
 8
    capacity study for our cafeteria and our plan is to add
    another facility, because our facility is popular but
 9
    it can't support the number of people that we have in
10
    the building, at all. I go to the building almost
11
12
    every day, the last few months and I see a lot of foot
13
    traffic at lunchtime.
14
                 MS. BOULTON: When you say 48,000 square
15
    feet of retail space, I thought only -- and maybe I
16
    misunderstood, 40,000 of that is going to replace
17
    Wellbridge?
18
                             Wellbridge, that's right.
                 MR. CLARK:
19
                 MS. BOULTON: So they'll just be an
20
    additional 8,000 square feet?
21
                 MR. CLARK:
                             Well, no. We're going to add
2.2.
    retail where Wellbridge is too, though.
23
                 MS. BOULTON: Okay.
24
                 MR. CLARK: So the 48 was just in the east
25
    garage.
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MS. BOULTON: Okay.

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MR. CLARK: And, you know, they have over 3,000 members, Wellbridge does so, you know, their intent is to grow their business and so these are other users.

Hopefully, they come and they work out and they go to retail shows and they eat — this is the slide that shows the connection to the west garage, we call it, to the office tower.

And then this is the garage over to the east, which would be where people would go and connect to the office space over here. So over half of all of the people in this tower would have to walk from this garage — actually, I think almost this entire garage is built to support this, both the auditorium and the office space over there.

So there is a connector. To answer your question, there is a, there's currently a connector from these buildings here to the tower. You do have to go outside at some point and then here, we would do a bridge connector that I showed and then there would be a connection through this building to this garage and then there would be a connector to these garages.

THE CHAIRMAN: Given our marvelous climate, where we are sultry in the summer and quite

often, freezing in the winter, won't that be an easy 1 2 out for people to avoid the street? 3 MS. CLARK: You know, people, as a natural 4 kind of tendency, like to get outside at some point, 5 especially when they're working really hard. think it's important, from a security standpoint but 6 our study only shows that about 30 percent of our 7 8 people will use these internal corridors on a normal 9 basis. 10 And again, they wouldn't really use this 11 connector unless the people in this building were going 12 to an event in this building or the people were going 13 from this building to this building. 14 So during the day, we really do envision 15 that 60 to 70 percent of the people will be on the 16 ground, out on the sidewalk. That's what the study has 17 told us. Not just our study but the outside, 18 independent study. 19 THE CHAIRMAN: Had you considered possibly 20 turning it inside out, where that corridor is at 21 Forsyth, so even the internal Centene people could be 2.2. seen from the street and it could be much closer to 2.3 where the --24 MR. CLARK: It's something that we --25 -- action would be? THE CHAIRMAN:

MR. CLARK: -- should study. 1 That's 2 something -- we haven't. I really didn't but I think 3 it's very worth studying something like that. 4 THE CHAIRMAN: Ron, I'm sorry if I --5 MR. REIM: That's okay. All good 6 questions. So I'm going to come back to the subject of 7 traffic, because I got stuck in the Hanley traffic on the way here today. 8 9 And I'm not sure what we know -- amongst 10 this group here, I know we have had many conversations 11 about Hanley traffic, what to do about Hanley traffic, 12 what are the sort of, long-term fixes for it and short 13 of widening Hanley to move our cars through there, what 14 do you think about the amount of vehicles that will end up likely getting onto Hanley, to exit to get down to 15 16 40/64, which is pretty widely shot for most people to 17 get out of Clayton? 18 MR. CLARK: So they have a pretty strong 19 prediction models. I think the idea of having an 20 alternative traffic engineer involved in the process is 21 a great idea. 2.2. I have a lot of respect for the consultant 23 that the Crescent and others have hired and I think 24 they are going to add value by telling us things that

25

we haven't thought of and we are going to find good

1 solutions to that but what's remarkable about the study 2 so far is that it's nothing remarkable, you know, that 3 can't be solved. 4 You know, with solutions like 5 synchronizing lights, it's incredible what you can do to traffic by just getting your lights coordinated and 6 7 it's not an easy thing to do and it's not an inexpensive thing to do, so it's a pretty big 8 infrastructure investment, to make that work properly. 9 10 And I think that our study is going to 11 show that adding these additional signals, adding the 12 synchronization to -- we're not going to solve the 13 problem, for sure but I think the problem will be 14 better when we're done than it is today. I mean, it's 15 problematic now. 16 MR. REIM: It is. 17 MR. CLARK: It's problematic. 18 In the traffic study, they MS. BOULTON: 19 spoke about trying to track the incentives and I know 20 Washington University has done amazing things with 21 incentives for their employees and students. 2.2. part of your --2.3 MR. CLARK: So it is, because while it

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anticipate in the future, of being able to reduce our

isn't in this current plan, it's definitely what we

parking load. We obviously don't want to invest the money in parking that we don't need. It would be a disaster for us and it might be my last project for Mr. Neidorff.

But I think what's going to happen is we are going to reach a point in our project, where we have realtime evidence that some of these transportation management tools that we could use, like parking passes — maybe we help subsidize the cost of these Metro passes. Maybe we do flex times for the employees.

You know, those are all business decisions that I can't make for Centene but I know that they're — obviously want to have the best positive outcome for their own people, you know, if not for the community and of course, they care about the community, but they also don't want to have people who are not satisfied with their job, because they are stuck in traffic, getting away from their office space.

So we're looking at the project from a global standpoint and are trying to address those issues, honestly for ourselves. I believe that by the time we get to Tract 4, we'll be able to reduce the number of parking spots that we need, using these transportation management tools.

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                 MS. BOULTON: Is the traffic engineer
 2
    here? Is our traffic consultant here?
 3
                 MR. CLARK: He's in jail. He was
 4
    loitering.
                The fire department let him come in.
 5
                 MR. YANAMANAMANDA:
                                     Good evening, Mr.
 6
    Chairman and Planning Commission members.
 7
                 MS. BOULTON: I was hoping you would get
 8
    into a little bit more content of the daily trips, how
    that is in context with what the existing conditions
 9
10
    are?
                                      Yes. So if you look
11
                 MR. YANAMANAMANDA:
12
    at our report, again, this is all based on the plans
13
    that were submitted on July 18th. So I just want to
14
    make sure that this does not reflect any changing
15
    information.
16
                 So based on the plans that were submitted
17
    on July 18th, we are showing total new development
18
    trips of about 19,000. So that's -- when you take
19
    everything into account and look at the entire thing.
20
                 So to put in context, if you look at CBD,
21
    based on some of the data that we have, the total
2.2.
    volume that crosses the CBD boundary is about 120,000,
2.3
    120,000. So I think -- one of the things that we
24
    looked at, is we looked at several points of data, to
25
    see how this compares. We looked at the peak hours.
```

We looked at the daily trips. We looked at approximate number of employees, based on square footage. So based on the numbers that we have, we are anywhere between 15 to 20 percent.

So that's the number that we have and we did spend quite a bit of time on, you know, the context and how it flows and we have done quite a bit of work in the CBD and a number that I always refer to as the number of jobs in CBD is anywhere between and 35 and 40,000 people.

So that's the number of people that are coming in and going out of Clayton. And when we look at the highest peak hour volume, the traffic that's coming in and going out of the CBD, it's about 13,000 vehicles during the peak hour, so if you're -- 13, 1-3, 13,000 vehicles, let's say between 4:30 and 5:30 in the evening.

As a point of comparison, we're predicting that it's — with the plan that's on the table right now, it's about 2,200. So again, that fits within that 15 to 20 percent number.

One thing that we did spend quite a bit of time is -- I know somebody commented about the 10 percent reduction, so we are assuming that, you know, when you add everything up, transit, common trips,

2.2.

people that may live and walk, it's a 10 percent. My opinion, it's a very conservative number but it could be higher, because when you think about 40,000 people creating 13,000 trips in the peak hour, our trip ratios are a little higher and that's always true.

Traffic studies, my opinion, traffic studies are always conservative in nature. So we're trying to make sure that we capture the worst case scenario.

MS. BOULTON: Thank you.

THE CHAIRMAN: While you're there, I think I now understand the 2,000 plus peak hour and the 13,000 total movement but do you — can you quantify where traffic problems will be, not just in the immediate vicinity of the Centene Campus but what will happen to the roadways, Forest Park Parkway, Forsyth Boulevard going east, Hanley Road going north, even Jackson Avenue going north, all of the streets that radiate out in an octagonal pattern, are we going to see backups elsewhere, that might be outside the City of Clayton, that will have to be remedied by some jurisdiction?

MR. YANAMANAMANDA: Let me answer your question this way. The document that we produced is more or less by the book, right? So I know

2.2.

2.3

anecdotally, when people talk about traffic, they're talking about backups, they're talking queuing but we kind of go by the book here and the number that we always refer to as the measure of effectiveness that we refer to is level of service, right?

So they are graded, every intersection is graded A to F. An active level of service for an organized area like Clayton has always been level of service D, D for dog for intersection.

So when we look at a study like this and you know, when we are trying to — really, what we are trying to identify through our process is where we can foresee issues and what can be done to mitigate those issues and one of — as we were going through this process, one of the things that we found out was that the plans that were submitted didn't really work for Tract 3.

There was just one point of access, so that was one of our recommendations is that what's on the table isn't really working and Chairman, to answer your question, at the beginning of this project, we sat down with the City staff and established a scope, an extent of the area that we are looking at, so essentially, we are looking at every arterial and every signalized intersection that's surrounding this

2.2.

2.3

```
1
    development. Now if it is the opinion of the staff
 2.
    that we need to expand it and look at freeway segments,
 3
             We do have some of the base data that's
 4
    available. We can definitely evaluate that but at this
 5
    point, we are limited with the area shown on this
 6
    picture.
 7
                 THE CHAIRMAN: Well, I certainly respect
 8
    your professional opinion. I'm just, as someone who
    drives, I've noticed many chokepoints, more in the
 9
10
    afternoon than in the morning hours but that's
    certainly, you know, conjecture on my part. The --
11
12
    were there any other comments or questions for the
13
    traffic engineer?
14
                 MS. BOULTON: Just one more clarification.
15
    When you said a trip to work, is that equal to two
16
    daily trips, the chart on page nineteen, when you
17
    talked about a trip to work, that would be counted as
18
    two daily trips?
19
                 MR. YANAMANAMANDA:
                                     Okay. A trip is
    directional by nature, so if you leave home, go to
20
21
    work, leave work, go back home, it is counted as two
2.2.
    trips.
2.3
                 THE CHAIRMAN: Also, you mentioned level
24
    of service and in reading, I understood when some of
25
    the service was A, B, C and D but a couple of them
```

dropped down to F and could you comment on that? 1 2 MR. YANAMANAMANDA: Okay. So if you look 3 at the tables, what we are showing here is we are 4 showing level of service for --5 MS. BOULTON: What page? 6 MR. YANAMANAMANDA: I'm just looking at 7 page, for example, page 15. So what we are showing 8 here is we are showing level of service for the overall 9 intersection but we also want to make sure we show 10 level of service for every approach. Again, I view our role as putting out all 11 of the data in front of you, right? So we want to be 12 13 -- we want to give you as much data as we can, so you 14 can make an informed decision. 15 So we do go into the details and list out 16 level of service for each and every approach. Now, 17 like I said, what we are looking at is level of service 18 B or barrel, for the overall intersection. 19 We do try to, as much as we can, when we program these intersections, try to make sure that each 20 21 and every approach also has B or barrel but in some cases, it just gets tricky, for example and, Hanley and 2.2. 2.3 a cross street. What we are trying to do is we are 24 trying to prioritize Hanley more than the cross street.

25

So you have Hanley and Forsyth, we are trying to make

```
1
    sure that we can have traffic flow on Hanley.
                                                    If it
 2.
    means that we're sacrificing a little on Forsyth, it is
 3
           So in the grand scheme of things, the emphasis
 4
    occasionally shifts to making sure that your major
 5
    thoroughfares are flowing, although there is an effort
 6
    to make sure that everything else would be D or better,
    it happens once in a while that you could end up with a
 7
 8
    side street that's E or F.
 9
                 THE CHAIRMAN:
                                 It always seems like water
10
    seeks its own level and it seems like traffic does the
11
    same thing. If there's congestion in one area, the
12
    driver will -- because we don't have autonomous cars
13
    yet, the driver will make the decision and find out the
14
    less congested route.
15
                 MR. YANAMANAMANDA:
                                      Sure.
                                             I agree.
16
                 THE CHAIRMAN: Any other traffic issues
17
    right now?
                No?
18
                 MS. BOULTON:
                                No.
19
                 THE CHAIRMAN:
                                 Thank you.
20
                 MR. YANAMANAMANDA:
                                      Thank you.
21
                 THE CHAIRMAN:
                                 Ron, did you have one?
2.2.
                 MR. REIM: Not in this second.
                                                  T will
23
    probably have more. I have one more question for Bob,
24
    I think. You know, it lists the downtown Clayton area
25
    as a 90 from a walkability pedestrian rating, which is
```

1 one of those things that we love, because it makes 2 Clayton a great place. Do you know, when we're 3 finished with your development, if we'd be at that 4 level or higher still, after they've completed all of 5 these things, based on the criteria that you used to 6 calculate that? 7 I would be making up the MR. CLARK: answer, so I'm not going to -- I will save that for 8 9 another meeting --10 MR. REIM: Okay. 11 MR. CLARK: -- and we'll get back to you 12 but I mean, my impression is that we have to be more 13 positive, it has to be a net positive. Sure. 14 believe that. 15 We spent a lot of time on the pedestrian 16 experience and we're going to spend more time on that 17 in the upcoming meetings and particularly addressing 18 some of these issues on Forsyth, about the garages 19 looking like metal whatever. 20 And I do think there's a big impact, 21 psychologically and socially to softening the 2.2. architecture to a more residential, more multiple 2.3 building kind of feel, for when you come down what is 24 really a, kind of a thoroughfare into the CBD from

25

Forest Park, when you come west onto Forsyth.

THE CHAIRMAN: Having been involved, several years ago in the Master Plan study and I realize the potential value of the Transit Oriented District that much of this site is in, I'm going to make a heretical statement, unfortunately but before we started this, I always envisioned going, seeing the tall structure in Subdistrict 1 at the absolute corner of Hanley and Forsyth.

In other words, a bookend to the current Centene, as probably a very strong statement of where our City is. I think moving it to the south, really is a weaker solution, from an urban planning point of view, even though keeping it at the corner goes against what we have set up in the TOD.

So you can see where I am going, that I think it would be stronger to strengthen that intersection of Hanley and Forsyth but I understand under the current regulations, we cannot do that.

MR. CLARK: I would also just offer this, while I don't want to disagree with the Chairman but I do want to say that, you know, I think you know it's an opinion, you know, all opinions are kind of out there but you know, first of all, the time I presented the project where the Crescent is, you know, I presented a project there, which would have been a much taller

2.2.

building. I always really believe that the roundabout deserved and wanted, you know, tall buildings. That's what was in the Master Plan. That's kind of what the original people envisioned, that were in the early Master Planning studies and that sort of thing.

We met with them and there was a very strong message to us, that Forsyth was going to be transitional and that while, you know, people might want to think that the tower should go on the corner, I think if you could imagine, you know, four tall buildings, so you've got Pierre Laclede and then you have our tower and then you have another tower group, as opposed to transitioning to the south, where eventually, I believe another residential building will probably be built where the car wash is and it deserves a fairly tall site.

I mean, I hope that the plan is followed and that's where a really nice, tall residential building could end up, where the car wash is and so while some people may think tall buildings would be good here, even the TOD says tall buildings, high density buildings along Forsyth to the east of Lyle, I think the neighbors to the north will be very strong opponents of any kind of plan like that and I agree with them. I think the buildings on Forsyth on the

2.

2.2.

2.3

south side, at 90 feet are totally appropriate. I think they got it right when they did the zoning, because you have got these tall buildings circling Carondelet.

2.2.

2.3

Then you have this transition and then I really believe you have two types of zoning on the north side. I promise I'll never be in front of this board asking for any kind of zoning on the north side of Forsyth.

But on the north side of Forsyth, you've got two kinds of zoning or maybe even three but definitely transitional down to the residential and so it just makes sense that you've got this glide slope from the tall buildings of Carondelet down to the residents to the north and I think, I think that's appropriate, personally, because of — the shadows are going to the north, not to the south.

THE CHAIRMAN: And even with my previous statement, I agree with you about stepping down as we go north. I think that's the proper thing to do, so I'm just having a little conflict in my own mind about that massing there.

MR. CLARK: That happens to me all of the time.

THE CHAIRMAN: I won't go there but if we

```
could stick with the density, again we've had some
 1
 2
    comments on it. The tower itself seems to be very high
 3
    and placed, partially driven by the parking and I don't
 4
    think we are looking at the Wellbridge site tonight in
 5
    depth, because that had just been submitted.
 6
                 But you made the comment that the
 7
    Subdistrict 1 garage would be only two levels below
 8
    grade in lieu of the four previously projected.
 9
                 But if we are to see additional parking
10
    along, garages along Forsyth, would you consider having
11
    more underground parking, so we could lower the massing
12
    of the garages as well as the massing of Tower 1 and
13
    I'm throwing that out --
14
                 MR. CLARK:
                             Yeah.
15
                 THE CHAIRMAN: -- not for an answer but --
16
                 MR. CLARK: I think --
17
                 THE CHAIRMAN: -- if it is at all
18
    possible.
19
                 MR. CLARK: -- it's a consideration.
20
    think, you know, everything is still on paper and the
21
    purpose of these meetings is to study issues and
2.2.
    comments like that and you know, we were in the early
2.3
    stages. I said earlier, you know, we're in the STD
24
    process now and we, you know, intend to take as long as
25
    this process takes to get through the -- to get to the
```

right answer, so --

2.2.

2.3

THE CHAIRMAN: Well, we appreciate that and we see it the same way. I think many of us see parking garages as the necessary evil but they truly are not inhabited space. They are just a servant space, so that's why I throw that out.

We'd certainly like to see the parking feel a little more respectful for the areas and I think if we could go lower, we might be able to create a little better environment for the immediate context.

MR. CLARK: Okay.

MR. REIM: This is kind of a related question. Do we know how the parking at the current Centene garage, is being used and consumed and what its, sort of, general occupancy load is?

MR. CLARK: It's full. So we have about 1,600 cars in that garage. We have —— I'm going to go from memory, so don't quote me on this but I think we have about 270 parking spots in the garage that's on the west of the original headquarter building.

I think there's 170 or something below the 100,000 square foot original building at 7711, so we have, you know, 400 or 500 spots on Carondelet and then we have 1,600 spaces that face Forsyth and we use all of them. We basically have about 200 empty spots a

```
1
    day, with the exception that we did do some reserved
 2.
    parking in that garage, which is not always full and
 3
    our intention is not to do that again, necessarily.
 4
                 The only other thing I want to point out,
 5
    since we have talked about the existing garage is how
 6
    without a signal, that garage flows in and out
 7
    extremely well.
 8
                 I use the garage a lot, a couple of times
 9
    a week in the morning and the evening and it amazes me
    at 5:15 or 5:30, without a signal, how fast that garage
10
11
    empties out in the peak hour.
                 MS. BOULTON: And how big did you say that
12
13
    garage was? I'm sorry.
14
                 MR. CLARK: Sixteen hundred cars.
15
                 MS. BOULTON:
                                Sixteen, one, six, zero,
16
    zero?
17
                 MR. CLARK: Yes, 1,600, so it's a
18
    comparable height and comparable size of what we
19
    believe we need, to service the buildings and the real
20
    study would be do we want to have, you know, smaller
21
    buildings and less buildings and less jobs and less
2.2.
    people? Because that would be the result of reducing
2.3
    the size of the parking. The parking is directly a
24
    derivative of the demand in our buildings.
25
                 THE CHAIRMAN: Well, we're not -- I think
```

1 we're certainly supportive of Centene as a strong 2. corporate client and we'd like to make it work for all 3 of the entities involved. We're not suggesting, in any 4 way, that we cut back the number of employees. 5 to make sure that --MR. CLARK: We are just looking at 6 7 creative solutions and that's what we're here to 8 discuss. 9 MS. BOULTON: I think that your current 10 garage is very vibrant. MR. CLARK: It's what? 11 12 MS. BOULTON: Your current garage is very 13 vibrant for a garage space with the retail in front of 14 it. I love the Wind Veil, one of my favorite art 15 pieces, so I do think the creative work, it can be --16 it can accomplish both. 17 THE CHAIRMAN: Right. I agree with 18 Joanne, in that the current garage on Forsyth really 19 does benefit from a massing of office space around it 20 and directly across the street in the two Pierre 21 Laclede Center buildings. 2.2. But we have currently a slightly different 2.3 condition of the proposed garages to the east of Hanley Road, because there will not be currently and we don't 24

25

know what will go on, on the north side of Forsyth but

```
it's very, very low density. There's very few people
 1
    coming out of it.
 2.
 3
                 MR. CLARK: Well, do you mean where we're
 4
    going to build Wellbridge?
 5
                                 No. I'm saying that --
                 THE CHAIRMAN:
 6
                 MR. CLARK: Across the street?
 7
                 THE CHAIRMAN:
                                 Right.
 8
                 MR. CLARK: Yeah, yeah.
 9
                 THE CHAIRMAN:
                                 To the east of Hanley will
10
    not benefit, parallel to the garage retail that is west
11
    of Hanley because the density west of Hanley is much
12
    greater than it is east of Hanley.
13
                 MR. CLARK: Well again, I just --
14
                 THE CHAIRMAN: We don't know what's
15
    coming.
16
                 MR. CLARK: -- I just -- I guess what I'm
17
    saying is the overall density of a project like this
18
    and the fact that many people will use rapid transit to
19
    get to the auditorium, as an example.
20
                  I mean, it is going to be a more vibrant
21
    area and density, again, is what causes foot traffic
2.2.
    and that foot traffic is what is going to cause
2.3
    retailers to really start noticing the rest of the
24
    blocks around us and because you have a strong Master
25
    Plan and hopefully it'll be followed, you know, there'd
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```
be a rigid process, just like there is for us, so --
 1
 2
                 THE CHAIRMAN: Any comment, Scott?
 3
                 MR. WILSON: Yes.
                                     I like it.
                                                 I have
    waited all night to say I like it. I don't want to
 4
 5
    take up a lot of time. I'm in the same business as Bob
 6
    and I can --
 7
                 MR. CLARK: My competitor is going to go.
 8
    That scares me.
 9
                 MR. WILSON:
                              I mean, if I stand back far
10
    enough and look at this project, I see it as a great
    benefit for the whole community, not just Clayton but
11
    for St. Louis, because I always think of my community
12
13
    as St. Louis.
14
                 I understand people in the room have
15
    issues with sight lines and issues with traffic but I
16
    think Centene and Clayco have every intention of
17
    resolving those.
18
                 Now, not that everybody is going to be 100
19
    percent happy but when I look at a project like this, I
20
    think of Denver, Nashville, Memphis, Chicago,
21
    Minneapolis, Birmingham, Indianapolis.
2.2.
                 Those towns are kicking ass. If you
23
    haven't noticed, we're not and this is -- how inspired
24
    these guys are, to bring this project to our community.
25
    So, I mean, I can stand back from it far enough to say
```

```
1
    that I am not conflicted and again, I trust that these
 2.
    developers and Centene will take every step that they
 3
    can, to satisfy as many people as possible.
 4
    question, two questions. Tract 4, is that after 2020
 5
    or is that also --
 6
                 MR. CLARK:
                             Yeah.
 7
                               That's after 2020, so --
                 MR. WILSON:
                 MR. CLARK: Yeah. We could not --
 8
 9
                 MR. WILSON: -- there's a chance --
10
                 MR. CLARK:
                             Yeah. We could not move the
    people out of that building, until we have the new
11
                That building is fully occupied.
12
    buildings.
13
                 MR. WILSON: Okay.
14
                 MR. CLARK:
                             So that's -- the phasing is
15
    kind of a domino effect.
16
                 MR. WILSON: On the parking, if
17
    self-driving cars become such a big deal in 50 years,
18
    can you even consider alternative uses for all of this
19
    garage space?
20
                                     I do think you can.
                 MR. CLARK:
                             Yeah.
                                                          Ι
21
    think we've asked the design team and I think we have
2.2.
    some of the best, to consider how would we -- if we
2.3
    made the north face of the garage look like
24
    residential, can we make it into residential?
25
                            Could it be converted at some
                 MR. REIM:
```

1 point?

2.2.

2.3

MR. CLARK: Sure. I mean, they're doing it in Chicago right now. They're converting everything to residential downtown. If we design it properly now, it's not going to be very difficult to do.

And as I said before, I don't know how many people are aware of it, when we built the Plaza, I think we had — I think, I can't remember but I think we built eight or nine hundred cars in that garage.

That garage goes down and it goes up, five or six levels.

And Husch, I think four or five years ago, converted the top level of the parking garage to office space. So it absolutely can be done. And that garage wasn't designed for it, so they had to probably spend more money than they would, if we're creative and we do a good job.

I mean, you know, Centene doesn't want to build parking, if they don't have to have it, because it's expensive. So it's more of a deterrent to them than anyone. So we are trying to find creative solutions.

THE CHAIRMAN: Well, we certainly have welcomed Centene in the past. We want to work with the entire team to make this work for, not only for Centene

```
1
    and Clayco but for the entire City as we go forward.
                                                           Ι
 2.
    think Scott summed it up pretty well, that it can be a
 3
    world-class solution and something that the St. Louis
 4
    region certainly needs.
                 We're very lucky that they'd like to
 5
 6
    remain and grow right here in Clayton. I think,
 7
    hopefully, we've given some constructive criticism for
 8
    thought and we're not going to close the public
    hearing. We're going to continue it to the future, so
 9
10
    that it will be one continuous record.
11
                 MR. CLARK:
                             Okay.
                                     Well --
12
                 THE CHAIRMAN: And are there any other
13
    comments?
14
                 MR. REIM:
                             I would just like to say, Bob,
15
    I appreciate the fact that you did a concise
16
    presentation this evening and that this feels
17
    cooperative and collaborative, as opposed to
18
    adversarial, which is very appreciated by this group.
19
                 MR. CLARK: Well and I hope the community
20
    finds it to be an honest process from us as well.
21
    think there's been some misrepresentations in the
2.2.
    community. You know, we're very aware of that.
2.3
                 We think this project deserves nothing
    less than at least honesty from every side of the coin
24
25
    and so our intention is to be transparent. We've been
```

```
1
    -- being transparent. We'll never keep anything from
 2
    the public that we know about and we want to separate
 3
    fact from fiction because it's too important of a
 4
    project to every stakeholder to not get it right, so
 5
    thank you.
 6
                 MS. BOULTON:
                                I just want to thank you for
 7
    all of the public engagement that you've done.
                                                     It's
    been very phenomenal and I appreciate it from the
 8
 9
    aldermanic line.
10
                 MR. CLARK:
                             Thank you. I think I made
11
    some new friends. Maybe not, too. Okay. Thank you.
12
    Is that it?
                 THE CHAIRMAN: Staff, any final words
13
14
    tonight? Craig?
15
                 MR. OWENS: I just, make comment about the
16
    facilities and a lot of the people that I wish should
17
    have heard it aren't here for that but obviously, we
18
    did not estimate that there would be almost double the
19
    interest in attending this.
20
                 And in future, we will definitely plan
    better, find another venue, if we can, to try and make
21
2.2.
    it a more active process, have more people participate.
    This will be posted. It is being recorded and we'll
2.3
24
    post it out online so anybody that you -- any of your
25
    neighbors that were here to speak and didn't have a
```

1	chance to, let them know that there will be other
2	meetings and opportunities to do that and we will have
3	all of this videotaped and posted up on the website
4	tomorrow.
5	So and there also is a transcript being
6	made and so we're trying to account for it after the
7	fact but in the future, we'll definitely have better
8	facilities available, so that everybody can
9	participate.
10	THE CHAIRMAN: Thank you and with that,
11	it's 8:30. We appreciate everybody's three hours and
12	we will continue the public hearing to a future date.
13	Thank you everyone.
14	
15	
16	
17	
18	
19	
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21	
22	
23	
24	
25	

1	STATE OF MISSOURI )
2	COUNTY OF ST. LOUIS )
3	I, Sara E. Tom, a Certified Court Reporter
4	within and for the State of Missouri, do certify that
5	pursuant to Notice, a meeting was held at the Clayton
6	City Hall, Second Floor Council Chambers, 10 North
7	Bemiston Avenue, in the City of Clayton, State of
8	Missouri, commencing at 5:30 in the evening of that
9	day; that all proceedings which then transpired was
10	reduced to voice writing by me on the day, between the
11	hours, at the place and in that behalf first aforesaid,
12	and later transcribed into typewriting and that the
13	foregoing 133 pages are a true and accurate transcript
14	of the record of the aforementioned meeting.
15	IN WITNESS WHEREOF, I have hereunto set my hand
16	this 7th day of August, A.D., 2016.
17	
18	
19	SARA E. TOM CCR #1234
20	Certified Court Reporter within
21	and for the State of Missouri
22	
23	
24	
25	